

Management Board Meeting

Monday 2 December 2019, 1200-1530hrs Glasgow Centre for Population Health

AGENDA

1. Welcome and apologies

Part 1: Regular Board Business

2. Minutes of last meeting, rolling actions and matters arising

3. General update Paper GCPHMB/2019/387

Part 2: Performance, Review and Governance

4. Midyear report 2019-20 Paper GCPHMB/2019/388

5. Budget position (Month 7) Paper GCPHMB/2019/389

6. Political engagement review Paper GCPHMB/2019/390

Lunch

Part 3: Strategic Development

7. GCPH future direction Facilitator:

Prof. Fischbacher-Smith

Date of next meeting

Wednesday 25th March 2020, 1330-1630hrs



Minutes of a meeting of the Management Board of the Glasgow Centre for Population Health held on 2 September 2019 in GCPH, Olympia Building, Bridgeton Cross, Glasgow

PRESENT

Mr John Brown	Chairman, NHS Greater Glasgow and Clyde (Chair)
Prof Carol Tannahill	Director, Glasgow Centre for Population Health
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Dr Pete Seaman

Acting Associate Director, Glasgow Centre for Population Health
Mr John Matthews

Ms Liz Sadler

Dr Peter Craig

Acting Associate Director, Glasgow Centre for Population Health
Non-executive Board Member, NHS Greater Glasgow and Clyde
Head of Health Improvement Division, Scottish Government
Senior Research Fellow, MRC/CSO Social & Public Health

Sciences Unit, University of Glasgow

Prof Nick Watson Professor of Disability Studies, University of Glasgow

Ms Jackie Erdman Head of Equality & Human Rights, NHS Greater Glasgow and

Clyde

Mr Gary Dover Assistant Chief Officer, Glasgow City HSCP

IN ATTENDANCE

Ms Rebecca Lenagh-Snow Administrator, Glasgow Centre for Population Health
Ms Janet Robison Office Manager, Glasgow Centre for Population Health

Mrs Jennie Coyle Communications Manager, Glasgow Centre for Population Health Ms Jill Muirie Programme Manager, Glasgow Centre for Population Health Cor Lisa Garnham Research Specialist, Glasgow Centre for Population Health

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604	WELCOME AND APOLOGIES	
	Mr Brown welcomed the group and was welcomed back as Chair. Mr Brown thanked Mr Matthews for his able fulfilment of Chair duties in the interim, and thanked Prof Tannahill, Dr Seaman, and Prof Fischbacher-Smith for their support to Mr Matthews. Apologies were received from Mr Colin Edgar, Mr Kevin Rush, Prof Moira Fischbacher-Smith, Prof Emma McIntosh, and Dr Michael Smith. Dr Linda de Caestecker was represented by Ms Jackie Erdman and Prof Laurence Moore by Dr Peter Craig.	
605	MINUTES OF LAST MEETING, ROLLING ACTIONS AND MATTERS ARISING	
	The minutes of the meeting were ratified with no amendments. The rolling actions updates have been achieved and completed and	
	The minutes of the meeting were ratified with no amendments. The rolling actions updates have been achieved and completed and were accepted by the Board.	

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	Prof Tannahill highlighted item 600 of the June minute and stated that a revised version of the paper on Turning the Tide Through Prevention was circulated to members, more clearly distinguishing between work by consultants and work led by GCPH. The Board was happy to accept the revised version.	To note
606	GENERAL UPDATE	
	Prof Tannahill and Dr Seaman spoke to paper [GCPHMB/2019/384] highlighting the following points.	
	Governance, partnership and staffing – paragraphs 1-11 The Board recorded their congratulations to Ms Janet Robison on her recently awarded first-class BSc (Hons), and to Dr Katharine Timpson on her awarded doctorate.	To note
	In relation to GCPH budget, there's significant risk of operating at a deficit in future financial years if annual allocation remains unchanged. Prof Tannahill has opened discussions with Scottish Government to cover salary uplift and the provision of some additional resource.	Prof Tannahill/ Ms Sadler
	The Chair expressed some concern over the current insecurity of the Centre funding and will be interested in how this conversation progresses. He was hopeful that the new public health model for Scotland would recognise the importance of GCPH.	
	Ms Sadler said she thought there were a couple of opportunities for a more stable footing for the Centre, including the current Scottish Government spending review.	
	Prof Tannahill reported that University of Glasgow have confirmed the extension of the lease of the Olympia third floor. GCPH are now in negotiations to renew the licence to occupy and NHSGGC property manager is involved in discussions.	To note
	Dr Seaman highlighted the Centre's engagement with groups across the political spectrum. Members of the GCPH team recently contributed to the Glasgow Labour policy review process by spotlighting key pieces of work relevant to their challenge areas. The Chair raised whether the Centre was politically covered with this type of engagement, from the government's point of view, given it is taxpayer funded. Ms Sadler agreed that certainly commissioned work would be something to be careful of, and it may be worth	
	considering clarifying the boundaries of this type of engagement and how it is presented.	GCPH
	In relation to point 10 and the establishment of a public health committee reporting to the CPP Executive Group, Mr Matthews queried how smoothly these discussions were going and how involved NHSGGC have been. This is possibly something for GCC to be asked and will be advanced within the Health Board.	NHSGGC
	<u>Developments – paragraphs 12-15</u> In relation to the establishment of a post to develop a long-term action plan for GCC's Inclusive Growth programme, Dr Seaman	To note

	reported that interviews were held and the role has been offered to a member of the GCPH team.		
	The joint University of Glasgow/GCPH Community Engagement post has now been advertised.		To note
	Outputs and activities – paragraphs 16-44 The 24 th Healthier Future Forum will be held on 24 th September. The theme is on healthier futures for children and families.		To note
	Regarding the GCPH network, the Chair asked if more could be done to publicise and cross-exchange GCPH networks with NHSGGC and GCC. Mrs Coyle thought the Centre Comms team could contribute to partner communications or newsletters and there could be more linkage online. Mrs Coyle and Ms Erdman to explore with Sandra Bustillo. It was highlighted care would need to be taken that this would not lead to a large demand on Centre resources and a diluting of GCPH focus.		Mrs Coyle/ Ms Erdman
	Mr Dover thought there was more the HSCP could do to use GCPH evidence in their work and expressed an interest in following up on the development opportunities outlined in paragraph 5.		HSCP
607	BUDGET POSITION (MONTH 4)		
	Dr Seaman spoke to paper [GCPHMB/2019/385], highlighting the Centre's financial position at end of July 2019.		
	Ms Fiona Buchanan has reported that there are no issues with the Centre's current financial position.		
	It was highlighted that since the work and budget plans were presented additional and extended revenue streams have arisen. The relevant expenditure lines have been updated accordingly.		
	There is a small budget of £12,000 which remains uncommitted until some items are more settled.		
	The Board was happy to accept the uncommitted amount to be held, and the budget position as presented.		To note
608	GCPH FUTURE DIRECTION		
	Prof Tannahill spoke to the attached presentation on initial thoughts about the future direction and priorities for GCPH. This was presented to the EMT group on 13 th August.		Sept2019_Future direction_ Priorities
	The Centre's current work framework was presented along with the relationships to partners, and what GCPH envisages as the links from its work to partner priorities.		
	The Chair raised the objectives for the programmes, and how these were presented and measured against. He also queried if, under the Scottish Government slide, there should be a fourth point under Public Health Reform about the relationship with service providers and how the Centre uses its evidence to drive implementation – is this a Scottish Government expectation around GCPH's role? If GCPH are not quite in this implementation space, then another		

space around evaluation or a 'flagging' role is appropriate Centre have a role saying, "This is what providers should to reduce health inequalities, but they are not"?		To note
The Chair felt there is a need for a body to hold an over public health research across Scotland who is ensurin questions and work is not duplicated. Prof Watson high all criminology/criminal justice research is co-ordinated Tannahill related that the new heads of Scotland's services are from the criminal justice field, so might bring co-ordinated approach to public health research going for	g research lighted that d, and Prof analytical g a similarly	To note
NHSGGC The Chair reported he had a conversation with Chief Exe Jane Grant, about the GCPH and NHS relationship and tensure there is no overlap and duplication of work. There some ideas about research into how the Glasgow populhealth services, which is a possible area GCPH could he	the need to e were also lation uses	
In relation to the GGC Public Health strategy, the Chair wife this has been signed off by all five local authorities with Mr Brown and Mr Matthews will check on this.		Mr Brown/ Mr Matthews
GCC & CPP Prof Tannahill reported that when this was presented to Mr Colin Edgar was very clear that public health is an in high priority for the Council going forward, and that GCPI integral to helping embed that priority.	ncreasingly	
There is a need to ensure that City Vision and the heat this is not developing separately from national and local and policy.		To note
University of Glasgow and wider academia With regard to the West of Scotland Health Sciences Not Chair highlighted that this is more about technical heal than social determinants of health. However, Professived an important point that these new technological be viewed just as 'Big Science' and must include behavioural aspects and public acceptance if they are to This needs to be included and discussed.	th science, of Watson gies cannot social and	To note
The Chair queried the relationships GCPH has with universities asked whether academic institutions other than Urus Glasgow should be included more formally.		
Prof Tannahill and Dr Seaman will follow up with Board before the next meeting in December. In the meantime any other thoughts Board members have about programmes, framework and structure would be he especially any thoughts partners have about the Centre'	, via email, the work elpful, and	Prof Tannahill/ Dr Seaman/ Board
The Chair suggested a Board development session individual conversations with partners. He suggested Business School and Prof Fischbacher-Smith for advice this new model.	asking the	GCPH

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	Mr Matthews gave a general plea to think about what others – general population, community groups and other organisations – want to do for population/public health.	
	The Chair raised the issue of corporate social responsibility and GCPH's possible influence on that, and to what extent the Centre would be able to accept private sector funding. Ms Sadler mentioned that corporate responsibility would be part of the role of the Public Health Scotland – helping others to recognise what they can do to help promote health.	To note
609	FOOD SUSTAINABILITY AND GLASGOW FOOD STRATEGY	
	Ms Jill Muirie was welcomed by the Board and gave the attached presentation on some of the work to date on food sustainability in Glasgow and working towards a Glasgow Food Strategy.	GCPHMB Presentation - Food
	On the partners slide there is a possible need to strengthen the links to NHSGGC, and a need within the Health Board to raise the profile of the work.	Ms Muirie
	Mr Matthews queried where licensing and planning fit in with the process, and Ms Muirie explained that they are currently waiting for new planning guidance to come out. There has been some research around licensing and the Glasgow Food policy Partnership (GFPP) hope learning from this is going to be included in the guidance. Mr Matthews highlighted the tension there has historically been between the financial imperative to broaden the tax base of the city and the space for social good and health gain.	
	Prof Watson raised the issue of getting private sector companies such as Greggs involved in the work, as they are a large part of food provision and a large part of food wastage. Ms Muirie said that the group have had discussions with Chamber of Commerce and Social Enterprise Scotland and are trying to get the private sector involved.	
	There are sustainable food cities setting up across Scotland and networking opportunities there.	To note
	Ms Sadler said she really liked the focus of the GFPP being on providing good food, rather than on obesity and diet. She also agreed on the importance of licensing, planning and the private sector being involved. She would like to have some further conversations about this, building on the good food, positive focus approach.	Ms Sadler/ Ms Muirie
	The Chair thanked Ms Muirie for an interesting presentation and highlighting work that the Board were very positive about. He would seek more awareness of the work at Board level within NHSGGC. Ms Muirie reported they are in contact with the Directorate of Public Health and also with Facilities, who are interested in the sustainable approach.	To note
610	HOUSING THROUGH SOCIAL ENTERPRISE	
	Dr Lisa Garnham was welcomed by the Board and gave the attached presentation and paper [GCPHMB/2019/386]. This work was a key collaboration with Glasgow Caledonian University, and the paper includes recommendations for policy and practice.	Housing through social enterprise - D

	Ms Erdman spoke about her involvement in housing and health work, which came out of a GCPH seminar. After that three other events around health and housing took place, leading to a national body being set up which Ms Erdman chairs. There is a local group that Dr Garnham sits on, and a group on housing and mental health which Mr James Egan sits on. There are a lot of issues which relate to health in housing work and these issues are increasing. Mr Matthews thanked Dr Garnham and said many of the issues raised in the report have been present in the social housing arena for twenty or thirty years. The Chair also thanked Dr Garnham for her presentation. He thought the report recommendations were very good but queried who these were for, who we should be aiming them at and who talking to. Dr Garnham explained that the recommendations are aimed at different areas, such as housing providers and policy makers. She and the other researchers are working with people from these areas by providing the tools to make their work more effective.	To note
	Ms Sadler said this was an example of public health research in Glasgow that is being picked up and put into practice by providers in Glasgow. It is also applicable across Scotland, and the question is how we get it to those providers. Ms Sadler can share this with colleagues in Housing within Scottish Government, and with groups looking at housing quality. She mentioned the 'Hard Edges' report on risk of homelessness, which has led to looking at how to do focussed work with these at-risk groups, and Dr Garnham's work can be brought into this as well.	Ms Sadler
611	ANY OTHER COMPETENT BUSINESS	
	The Chair thanked everyone for what he thought was a productive meeting and apologised for the overrunning. He suggested that future meetings run from 1:30pm until 4:30pm.	GCPH / Board
612	DATES OF MEETINGS FOR 2019	
	The date of the next Management Board meeting is: Monday 2 December. 12 noon to 3.30pm	To note



Glasgow Centre for Population Health Management Board 2 December 2019

General Update

Recommendations

Board members are asked to:

- Note and discuss this update on progress since the last Board meeting on 2 September 2019.
- Note the need to update the Memorandum of Understanding between partners and agree the process and timescale for undertaking this refresh.
- Identify any developments and priorities in their own areas that are of potential significance for the Centre.

Governance, staffing and partnerships

- 1. Social Research Hub expansion plans update and process. A space planning exercise has been undertaken by Glasgow University with an aspiration to introduce more University staff to Olympia. Current indications are an additional 12 Policy Scotland staff will be re-located or increase their presence at Olympia. We have proposed to University colleagues that better utilisation of existing vacant desks is ensured prior to adding addition desks. Loaning back four currently vacant desks would provide addition space for University staff without significant impact on GCPH in the short-term. We are continuing discussion with University and Social Research Hub colleagues on the process for GCPH staff engagement and the potential for environmental improvements to mitigate potential negative impacts. There will also be implications for GCPH's Licence to Occupy.
- 2. Memorandum of Understanding. The Centre's Memorandum of Understanding (MoU) between core partners was last discussed by the Board in March 2015. This discussion concluded that given continued Scottish Government funding of GCPH, 'the current MoU remained in place until recommendations from the next formal review of funding are available and their implications considered.' (This review was anticipated to be in March 2017, but national Public Health Reform resulted in a changed landscape and the process, with which Board members were fully involved, of determining the implications of Reform not only for the GCPH but for all local specialist public health activity). The GCPH Executive Management Team (EMT) also reviewed the MoU in March 2015 concluding that despite some changes in partner contributions associated with the move to the Olympia, the existing wording would continue adequately to cover the various partner contributions and should continue as it stands until a further review of the Centre reports, and any recommendations are considered. It was agreed that the minute of the meeting would stand as the record of this decision without the need for formal re-signing of the document. As we have moved to yearly funding cycles, we have obtained verbal affirmations of continued partner commitment from Board members to be recorded in

the minute. However, we have been advised that this position leaves us non-compliant with NHSGGC governance requirements and an updated MoU is required. The existing MoU is attached to this paper and we seek agreement from the Board on the principle of refreshing the MoU at this stage, following which we will work with members of the EMT to update the document and present a revised statement for Board approval in March 2020.

- 3. Joint knowledge exchange and community engagement post between GCPH and University of Glasgow. Interviews took place in October and the post was offered to Monique Campbell who started on 18th November, joining us from a Community Organiser role with Shelter. This post fulfils an important function in raising the profile of the Social Research Hub across the University and supporting the inclusion of community participation and engagement in research funding bids. The postholder works closely with GCPH's community engagement manager and wider GCPH team to support the development and delivery of community engagement and empowerment within our work plan.
- 4. Joint appointment with NHSGGC. Fiona Crawford, Consultant in Public Health, who filled a joint role with the NHS GGC Public Health Directorate and GCPH retired on 26th September 2019. Fiona's leaving and appreciation of her contribution of over 20 years' service to public health was marked by colleagues past and present. We hope to continue with a similar joint post with NHSGGC and are discussing options with the DPH.
- 5. GCC funded post on health and Inclusive Growth. Valerie McNeice, Senior Public Health Research Specialist at GCPH has commenced her funded placement within Glasgow City Council's Economic Development team. The role will offer public health expertise to the development and translation of a health focus within the City's Inclusive Growth programme. It represents a key partnership between the two organisations with Valerie placed in the Council team for six months in the first instance.
- 6. *IJB representation*. Following David Williams' secondment to the Scottish Government, the Glasgow HSCP representative on the GCPH Management Board will be Susanne Miller, (Interim Chief Officer) supported by Gary Dover, Assistant Chief Officer, Primary Care and Early Intervention.
- 7. Midyear reviews have been undertaken with all members of the GCPH team to update on individual work plans and review progress on personal and professional development (PDP). We have recently recorded a 100% completion rate of all statutory and mandatory training and have been commended for improvements in the completion of Turas appraisals (NHSGGC's PDP recording and monitoring system) which stands at 87% at August 2019 (latest available figure). Both these figures represent significant improvement over the last 12 months due to their being given a higher profile within the organisation.
- 8. Strategic planning. In advance of today's Board meeting and the specific segment on strategic planning and priority setting, a team development session focussing on the review and development of GCPH's 'unique contribution' and work plan priorities was held on 30th October. Carol Tannahill and Pete Seaman have also met individually with partners to refine the scope of partner priorities for GCPH.
- 9. Children's Neighbourhoods Scotland (CNS) continues to develop, with new sites being established alongside the original site in Bridgeton and Dalmarnock. A new site has recently been established in the Radnor Park neighbourhood of Clydebank. Two further sites within the city of Glasgow area have been agreed in principle, with match funding

being provided through an agreement between the Glasgow City Health and Social Care Partnership and the City Council. One site will be in Drumchapel with a third site in the south of the city, subject to ongoing discussion with partners. The rural and small town CNS sites will be located in the South Lanarkshire Council area. Activity in both of these sites will get underway at the start of the next financial year. To support the growth of the programme, the CNS team has expanded to include Nathan McConway, part-time communications officer, Ellen Crawford, programme administrator, and two new local coordinators, Elaine Feeney and Victoria Bianchi, for communities of Bridgeton and Dalmarnock and Clydebank respectively. All are based in the Olympia Building, with the exception of Victoria who is based with the Clydebank third sector youth organisation Y-Sort It. These posts do not add to the core GCPH establishment: all are recruited on University of Glasgow contracts.

Developments

- 10. Glasgow Life Social Referral Partnership Pathfinder. GCPH will be represented and involved alongside NHSGGC to support Glasgow Life's development of a proposal to the Robertson Trust for proof of concept work for this Pathfinder programme. Our involvement will seek to ensure the proposal's alignment with broader activity such as the health summit, community plan, city vision and other key activity underway. We will also offer insight and expertise on evaluation aspects.
- 11. Public Health Scotland. Jill Muirie has agreed to work with ScotPHN to develop the response of the Scottish Directors of Public Health to the six public health priorities through support for Priority 6 (healthy weight and physically active). Jill has been asked on the basis of her knowledge and expertise in the wider food environment, community empowerment and insights into localism within a local authority area. Jill will contribute to the design and delivery of a workshop with the aim of creating and influencing an approach for the priority, The Whole System delivery group have also been involved in this process.
- 12. Community Link Workers. The Primary Care Improvement Plan steering group has reviewed its decision to fund the Community Link Workers development and evaluation work to be led by GCPH. Funding from this source will now not be forthcoming. There remains an expectation from the Community Link Workers steering group that GCPH will provide evaluative expertise and capacity. To this end, Pete and Jill Muirie will report to the CLW steering group on a revised way forward, potentially around exploring theory of change.
- 13. Guy's and St Thomas' Charity. Members of the team met with the Charity's urban health programme on their learning visit to Glasgow on 26 September. The programme focusses on childhood obesity and multiple long-term conditions in the London boroughs of Lambeth and Southwark taking a place-based approach. We discussed shared interests through our work on sustainable inclusive places, Children's Neighbourhoods Scotland, financial inclusion and housing. There is a shared appetite for the two organisations to stay in touch and Pete Seaman has been invited to join the Multiple Long-term Conditions steering committee chaired by Duncan Selbie, Chief Executive of Public Health England. An aspiration was expressed by both organisations to develop opportunities for joint work and support as the relationship develops.

Outputs and activities

- 14. This section summarises the Centre's outputs and activities since the last Board meeting in line with the agreed approach to communications monitoring and reporting. It includes events and seminars, publications, media and digital activity.
- 15. We have received the Scottish Government guidance on the conduct of business during the UK General Election. This came into effect on Wednesday 6 November and remains in place until the election on Thursday 12 December. It highlights that all public bodies should take special care during this period and that their conduct is above question. Staff have been reminded to be mindful of the guidance on social media and when delivering presentations to ensure our impartiality is maintained.

Events and seminars

- 16. Our 24th Healthier Future Forum, 'A Healthy Future for Children and Families,' took place on the morning of 24 September. The purpose of the event was to consider and discuss what works, where, when, and how in supporting children and families and, how this can be better embedded in our systems in an equitable and sustainable way. The event was chaired by Pauline Craig, Head of Population Health at Health Scotland with presentations from Prof John Delaney, University of Edinburgh on 'Re-imagining family support' and Dr Angela O'Hagan, Glasgow Caledonian University on 'The care economy and childcare'. Fiona Crawford and Valerie McNeice jointly provided a synthesis of findings from recent work exploring the impact of both extended early learning and childcare provision and family support services on child/parent wellbeing. In total 123 delegates attended. All the presentations slides are available on the GCPH website and an event report is in development.
- 17. Transport and health workshop: Articulating the co-benefits to key stakeholders. This workshop was held in the Lighthouse on 22 October in collaboration with Edinburgh Napier University to explore the health, social and environmental co-benefits arising from more sustainable transport provision and use. Introductory presentations provided a stimulus to delegates in seeking to capture the co-benefits in building stronger cases for sustainable transport in the quest for improved health and rapid decarbonisation of the transport sector. The 43 delegates that attended participated in discursive workshops and heard presentations from Laura Murdoch, Director of Bus, Accessibility and Active Travel at Transport Scotland; Adrian Davis, Professor of Transport and Health at Edinburgh Napier University; Marshall Poulton, Head of Transport Strategy at GCC and Rebecca Campbell, Specialty Registrar in Public Health. The presentations are available on the GCPH website and an event report is in development.
- 18. Seminar Series 16 will commence on Monday 2 December with a seminar by Anna Minton. Anna is a writer, journalist and Reader in Architecture at the University of East London. Her most recent book *Big Capital: Who is London for?* explored the housing crisis in London, while her earlier book *Ground Control: Fear and happiness in the twenty-first century city* focused on the polarisation and privatisation of cities and the effect and nature of public space.
- 19. On Tuesday 4 February, Anna Coote from the New Economics Foundation will deliver a seminar on *Universal Basic Services*, the detail of which is currently being confirmed.
- 20. An approach has also been made to Tessy Britton of Participatory City; Angela O'Hagan of the WISE Centre for Economic Justice at Glasgow Caledonian University on the Care economy and childcare; Katherine Trebeck on the wellbeing economy; and the Office of

the Future Generations Commissioner for Wales. Dr Trebeck and Dr O'Hagan have accepted with dates being discussed. Other topics being explored are mental health, the global democratic recession different forms of participation, and population inequalities.

Centre contributions to partner/other events

- 21. Since the summer, Chris Harkins has delivered several presentations on both the Sistema evaluation and participatory budgeting research he leads on. This included the Evaluation Support Scotland Conference (on community-based evaluation); the Sistema Evaluation Advisory Group; the International PB Conference; and the Scottish Grant Makers AGM.
- 22. Carol Tannahill led two Action Group workshops on 'Public service data/evidence' at the Scottish Leaders Forum conference on 15 November in Dundee, and delivered the plenary presentation to the Matter of Focus event on 'Scotland's Outcome Approach' on 7 November.
- 23. Lisa Garnham presented on the Housing through Social Enterprise research at the Supporting Social Employers conference in St Andrews on 23rd November 2019.
- 24. In November, Bruce Whyte presented on 'Population change, health and socioeconomic trends, climate change and sustainability' at the Communities for a Changing Population conference; and on 'Bikes for all; widening access to cycling' in a social inclusion parallel session at the Collaborative Mobility Conference in Birmingham.
- 25. We contributed to this year's Scottish Faculty of Public Health Conference 'Social Justice in Public Health: Preventing premature death and mortality in Scotland' in Dunblane on 28/29 November. Presentations from the team included Valerie McNeice on our evaluation of the Stepping Stones for Families family wellbeing service; Lisa Garnham on the Housing through Social Enterprise evaluation; and David Walsh on his systematic review of ACEs. We also had an exhibition stand and attendance from other members of the team.
- 26. Pete Seaman is joining an expert panel at a Scotland Policy Conference keynote seminar on 'Next steps in implementing social security reform and tackling poverty in Scotland' on 5 December.

Publications

- 27. The following reports have been published since the last meeting.
 - A summary of childcare in the East End (September 2019). This was accompanied by an executive summary and two summary infographics.
 - Bikes for All evaluation: Phase one report 2018/19 (November 2019). This was accompanied by two summary infographics and the below summary report.
 - Bikes for All: widening access to cycling through social inclusion. A summary of evaluation findings and conclusions (November 2018).
 - Qualitative research exploring the experiences and participation in Bikes for All.
 Commissioned report from Research Resource (November 2019).
 - A GCPH report for Glasgow City Council: An evaluation of Glasgow City participatory budgeting pilot wards 2018/19 (October 2019).
 - Aspiring Communities Fund: an evaluation of community engagement and participatory budgeting within Gorbals (November 2019).
 - An evaluation of childcare in the East End of Glasgow (November 2019).

• CHANGE Evaluation – Year Three. Commissioned research report from Harkins Research and Consultancy Ltd (November 2019).

Forthcoming publications

- 28. Building a healthier future for children and families in Scotland: What more have we learned? (December 2019). This short report will discuss what more we have learned since the publication of our previous early years synthesis, written by Sara Dodds in 2014. The report will focus mainly on the family/parent environment, learning environment and socioeconomic context. Key dimensions include: policy/practice implications of the impact of extended early learning and childcare provision; what works in family support and why in improving child/parent wellbeing; building the evidence base for action on ACEs; and making explicit the links between family socioeconomic circumstances and early years' experiences.
- 29. Children's Report Cards. (January 2020). These report cards present public health information on children and young people's health and wellbeing in the Glasgow City Region (GCR) across a range of indicators (environment, poverty, demographics. safety, healthy diet and weight). The GCR comprises eight local authorities: Glasgow City: East Dunbartonshire: West Dunbartonshire: Renfrewshire: East Renfrewshire: Inverciyde; North Lanarkshire; and South Lanarkshire. This work builds on the previous GCPH children and young people's profiles, ScotPHO children's profiles and newer data sources. In particular, the format of the summaries has drawn on the Active Global Healthy Kids Alliance work which has published Report Cards for Scotland in 2016 and 2018 providing an accurate, critical assessment of Scottish children's physical activity and health behaviours and outcomes as well as commenting on settings and influences on physical activity and health. The report cards are the product of a working group led by GCPH and supported by ISD. Additional group members included: Glasgow HSCP; NHSGGC; and GCC. The intention behind the report cards is to provide robust evidence and policy ideas to inform children's services planning and future policy in the Glasgow City Region.

Journal articles

- 30. Rolfe S, <u>Garnham L</u>, Anderson I, <u>Seaman P</u>, Godwin J, Donaldson C. Hybridity in the housing sector: Examining impacts on social and private rented sector tenants in Scotland. *Housing Studies* 2019.
- 31. <u>Garnham L</u>, Rolfe S. A Longitudinal, Mixed-Methods Approach to Exploring the Impacts of Housing on Health and Wellbeing. *SAGE Research Methods*.
- 32. <u>Walsh D</u>, McCartney G, Smith M, Armour G. Relationship between childhood socioeconomic position and adverse childhood experiences (ACEs): a systematic review. *Journal of Epidemiology and Community Health* 2019 doi:10.1136/jech-2019-212738. This article was the 'Editor's choice'.
- 33. Naven L, Sosu E, Spencer S, Egan J. The influence of poverty on children's school experiences: pupils' perspectives. *Journal of Poverty and Social Justice* 2019 (in press).
- 34. O'Neill M, <u>Seaman P</u>, Dornan D. Thinking through health and museums in Glasgow. In: O'Neill M, Hooper G (eds). *Connecting Museums*. 1st ed. London: Routledge; 2019.

Consultation responses

- 35. We have responded and published our response to the following consultation:
 - National Transport Strategy (November 2019)

Media

- 36. Jill Muirie and GCPH quoted in *Evening Times* article 'Glasgow leading way in 'planet saving' meat free movement' (09.08.19).
- 37. Pete Seaman and GCPH quoted in *Health and Care Scotland* article on rise in pension age: 'Proposals for pension age rise to 75 criticised' (20.08.19).
- 38. Lynn Naven and GCPH mentioned in live *BBC* reporting of Social Security Committee debate on evidence of benefit take-up (05.09.19).
- 39. Pete Seaman and GCPH quoted in health edition of *Holyrood magazine* in article on 'Rising pressure: how Scotland can tackle its health challenges (11.09.19).
- 40. GCPH and 'Glasgow Effect' mentioned in *Sunday Observer* article 'The Glasgow effect: the photographs of Kirsty Mackay' (20.09.19).
- 41. GCPH mentioned in *Scotsman* article about alcohol and male identity (26.09.19).
- 42. GCPH mentioned in *Herald* article on Sistema Scotland 'Scotland's finest musicians head back to school and tune in to inspire pupils' (04.10.19).
- 43. David Walsh and GCPH quoted in article by Fleur Macdonald on the *Wellcome Trust's 'Mosaic' platform* 'Urban living makes us miserable: this city is trying to change that' (15.10.19). Also in syndication of this article on the *Guardian* website 'The "Glasgow effect" implies cities make us sad. Can the city prove the opposite?' (16.10.19) and in *Highbrow* magazine 'Glasgow's war against the anguish of urban life' (27.10.19).

Digital

- 44. The autumn issue of the GCPH e-update was circulated to our 3,000+ network subscribers. The open and click rates for this remain stable with a 30% open and click rate. A shorter tailored e-update for GCC elected members was also issued. This had a higher open rate at just over 50%.
- 45. We currently have 5,285 followers on Twitter and continue to receive a slow and steady increase of approximately one new follower a day.
- 46. Our infographics continue to be one of our more popular resources, particularly on social media. We have now collated the full collection on a page on the website making them easier to view, download, share and print.
- 47. Several blogs have been published over the past few months in support of Challenge Poverty Week, Self-Management Week and Climate Week. These are listed below:
 - The climate emergency is a public health emergency Rebecca Campbell (guest blog)
 - People and places: reflecting on climate change Kim Marlin (guest blog)
 - Small steps to tackling climate change SRH Office Sustainability group

- Tackling poverty and supporting people's health James Egan
- Framing the conversation: talking about poverty and inequalities Alison Drever (guest blog).

Summary

- 48. The Board will note a focus on important governance and management issues over the past quarter. There have been some key staff changes, unexpected accommodation issues that have required pressing attention, ongoing work on the budget, an emphasis on mandatory training and mid-year performance reviews, and the groundwork laid for the strategic planning development discussion taking place after this Board meeting. It has also been a very active period for communications and presentations.
- 49. Looking ahead, in the next quarter we will seek to consolidate the work on strategic planning, to underpin and reshape our workplan and resource planning for 2020/21 and will work with partners to update the Memorandum of Understanding (subject to the Board's decision today). Key developments and outputs will include agreement on GCPH role in relation to Community Link Workers, publication of children's report cards and continuing analysis of mortality trends and translation of recommendations from excess mortality report (March 2020).

GCPH November 2019



Glasgow Centre for Population health Midyear Report 2019-20

November 2019

2019-20 Midyear report: 'At a glance'

PROGRAMME	AREA OF FOCUS	PROJECTS		R/A/G
Action on	Child health and wellbeing	Children's Report Card	Core	G
inequality across the		Stepping Stones for Families Evaluation	Core	G
lifecourse		Childcare and Nurture in Glasgow East (CHANGE)	Core	G
		ACEs	Core	G
		Evaluation of Sistema Scotland	Core	Α
	Children's Neighbourhoods	Planning, R&E and Steering group	Core	G
	Scotland	Support for expansion across Glasgow and other urban centre	Core	G
		Publication of evaluation plan	Core	G
		Communications and dissemination	Core	G
	Disrupting cycle of child	Cost of Pregnancy Pathway	Core	G
	poverty	Cost of School Day	Core	G
		Youth transitions	In Dev't	G
	Adult years and working age	Welfare Reform and Deep End	Core	G
		Universal Credit	Core/ID	Α
		Welfare Reform and Deep End	Core	G
		PH impacts of gambling	In Dev't	Α
Understanding health, health	Understanding Glasgow	Website maintenance	Core	G
inequalities	qualities Excess mortality research Policy recommendations their Three cities research		Core	G
and their			In Dev't	G
determinants	National and international	Life expectancy trends by deprivation	Core	Α
	analysis	Age, period and cohort effects analyses	Core	G
		Comparative analyses of poverty and mortality in USA with Scotland	Core	G
		Additional analyses of recent mortality inequalities	In Dev't	G
	Neighbourhood profiling	Neighbourhood change and five analytical projects	Core	G
	Health inequalities	Longitudinal cohort analysis	Core	G
		Systematic review of socio-economic inequalities in mortality	Core	G
		Experiences of deprivation between Scotland /England	Core	G
		Forced destitution of asylum seekers	Core	Α
Sustainable	Sustainable travel and	Bikes for All evaluation	Core	G
inclusive	transport	Active commuting	Core	G
places	Evidence for 20mph zones		Core	G
		Monitoring active travel	Core	G
	Healthy Urban Environments	GoWell	Core	G
		Place standard and climate change	In Dev't	Α
		Private rented sector housing	Core	G

	Sustainable food	Glasgow Food Policy Partnership and development of Glasgow City Food Plan	Core	G
	Community Engagement and	Synthesis of transferable learning	Core	Α
	Empowerment	CEE support for GCPH programme	Core	Α
		Evaluability Assessment of Community Empowerment Act	In Dev't	Α
		Social Research Hub Community Engagement	Core	Α
	GoWell	Ongoing analysis, communications and dissemination	Core	G
Innovative Participatory budgeting approaches to improving		Supporting community based evaluations	Core	G
outcomes	Volunteering and participation	2018 European championships study	Core	G
		Supporting city-wide commitments to volunteering	Core	G
	Social enterprise as health interventions	Homes for Good evaluation	Core	G
	Asset-based approaches across services and settings	Support for Children's Neighbourhoods Scotland	Core	G
		Mobilising community assets NIHR bid	Core	G
	Developing a perspective on 'evidence'	Qualitative synthesis	In Dev't	G
	Inclusive Growth	Support for city deals and city-wide economic strategy to understand how to integrate health within Inclusive Growth	Core	G
	Link Worker follow-on support	M&E and Advisory groups	Core	R
	Seminar series	Deliver 5 seminars over 2019-20	Core	G



Glasgow Centre for Population Health Management Board Meeting Monday 2 December 2019

Midyear report 2019-20: summary paper

Recommendations

Board members are asked to:

- Note progress to date against the 2019-20 work plan, and advise on elements where challenge to delivery is being experienced
- Advise on emerging priorities and opportunities as we look toward the Centre's next work plan and highlight areas of contribution or support
- Approve the document as the record of progress at the midyear point.

Overview

- 1. The Glasgow Centre for Population Health exists to understand and identify solutions to support the improvement of population health and the reduction of inequalities in health. We achieve this through the generation of quality evidence, advice and support for partners working to improve population health outcomes and reduce associated inequalities in the city, the city region or nationally. This involves collaborating closely with our core partners (Scottish Government, NHSGGC, University of Glasgow and Glasgow City Council) and other key stakeholders (including HSCPs, ALEOs, other Universities, communities and the third sector) to ensure our work is relevant and responsive to their needs and that we promote working across organisational and disciplinary boundaries that are necessary to shift population health outcomes.
- 2. The midyear report is a core part of the agreed process for monitoring progress against our published work plan. This report is an overview against the 2019-20 work plan (Board paper 372) approved in March 2019. The report highlights progress for the projects, programmes that make up our work plan in terms of delivery milestones but moreover describes how the Centre is delivering on its headline purpose and the ways of working we understand to best support this purpose. We operate in dynamic context and seek to be responsive to the realities, challenges and opportunities our partners operate within and to development in the wider influences on population health. In light of this, this midyear report assesses both progress within year and begins to look forward to key commitments and potential priorities shaping both the second half of the year and the 2020-21 reporting period.

Structure of the report

3. The midyear report consists of three documents. This summary paper provides an overview of achievement against our agreed indicators of success, updates on our four programmes of work and communications, and highlights areas of slippage against

expected progress. It also shows how the variety of work within the work plan coheres to deliver on our agreed understanding of how the Centre delivers impact. The 'At a glance' table provides a visual overview of progress across the Centre's four work programmes. Finally, detailed tables of updates, programme by programme enable a more finely-grained view of progress against the individual project milestones found within each programme.

- 4. For 2019-20 our four programmes of work consist of:
 - Programme 1: Action on inequality across the life-course
 - Programme 2: Understanding health, health inequalities and their determinants
 - Programme 3: Sustainable, inclusive places
 - Programme 4: Innovative approaches to improving outcomes

Resources

- 5. We receive a core budget from Scottish Government of £1.25m, an amount that has remained level for a number of years. As requested by the Board in December 2018, greater emphasis will be placed on income generation over the year to support new work and to recoup value which has previously been understood as 'in-kind' contribution. For 2019-20, this stood at £193,000 with an accrual of £2000 providing a total budget of £1.44m (see associated Budget Plan, Board paper 381). The full-time equivalent (FTE) staffing at the start of 2019-20 (including three externally-funded attachments) was 22.5 FTE. The GCPH structure includes a Director (0.4.FTE) and full-time Associate Director, six programme mangers (with an additional post vacant), seven research specialists and two community engagement specialists. Our Communications and Administrative function comprise a FTE of seven.
- 6. During the first six months of 2019-20 the Centre's team has operated under capacity following the retirement of a joint Programme Manager/Public Health Consultant post, a vacant Knowledge Exchange and Community Engagement Officer post and a Community Engagement Manager on maternity leave.

Responding to national, core and local partner priorities

- 7. The 2019/20 work plan reflected and offered support for a key set of national and local developments and policy drivers. The strategic developments that were taken into account for this year include:
 - The creation of Public Heath Scotland (PHS) and the associated six core priorities to guide concerted public health action across Scotland.
 - The NHS Greater Glasgow and Clyde Public Health Strategy ('Turning the Tide Through Prevention') which highlights a key role for GCPH in both the monitoring of the strategy and in providing evidence to aid the understanding of the health experiences of the population.
 - Support for Glasgow City Council's ambitions to reduce health inequalities, ensure that all citizens benefit from inclusive economic growth and increasingly are able to shape the decisions that affect them. The Health Summit held in January 2019 establishing a clear set of ambitions and priorities for improving the city's health.
 - Inclusive economic growth, which is a focus of national, regional and city
 economic strategies and the Community Action Plan 2018-20. Inclusive growth
 seeks to ensure wider participation in economic activity and fair work, and that the
 benefits of a growing economy are distributed more fairly.

- Elements of the Glasgow Community Action Plan 2018-20 including: a fairer more equal Glasgow, a focus on resilient communities, early years and building community capacity, transport and childcare as cross-cutting priorities.
- The Child Poverty Delivery Plan, taking action towards the achievement of ambitious national targets to reduce child poverty.
- The roll-out of Universal Credit, providing evidence for associated service developments and the mitigation of impacts on health.
- 8. We continue to develop our partner role within the University of Glasgow's Social Research Hub (SRH) at the Olympia Building. The SRH's objectives align strongly with our own in the areas of addressing inequality, the promotion of wellbeing and delivering inclusive growth.

Maintaining a focus on impact: headline progress against our Purpose and Aims

9. The work plan articulates how GCPH conceptualises and delivers impact. An ultimate societal aim of improving health and reducing inequality is not in the exclusive gift of GCPH, as it is dependent on a diverse set of economic, social, policy and service-related drivers and activity. We conceptualise our role and scope of impact in shifting headline patterning of health trends and inequality through informing and supporting the range of agencies in Glasgow and the West of Scotland who 'hold the keys' to population health improvement. Our headline purpose therefore is to:

"Work across the boundaries of research, policy, implementation and community life, to generate insights and evidence, support new approaches, and inform and influence action to improve the city's health and tackle inequality."

10. Although the most visible outputs in supporting this headline ambition are the delivery of reports, events and briefings which are valued by partners and stakeholders in the delivery of population health improvement, these outputs alone do not shift practice and policy. The way we work through delivering these outputs is also important. From past experience and learning of successful impact and influence, we have identified six characteristic ways through which GCPH positions itself to influence action that will lead to improvement in population health. We judge our effectiveness on the degree to which we can demonstrate progress against these ways of working. They also serve as an organising framework for the four programmes of work, with each programme considering the contribution individual projects make to these aims. The links between the content of our work plan and our headline purpose is described visually in diagram 1 (below).

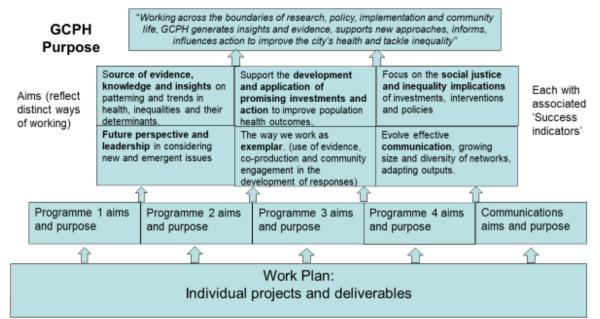


Diagram 1: How GCPH work plan coheres to deliver impact

Progress against our six aims

Building on GCPH's reputation as valuable source of evidence, knowledge and insight on the patterning and trends in health, inequalities and their determinants.

- 11. This aim ensures we provide timely and credible information and insight to support those making resource, policy and practice decisions in a manner most likely to improve population health. In building on our historical success in this area, it also maintains our reputation as an effective partner in more action orientated work.
- 12. So far in year, we have provided evidence, knowledge and insight tailored to support partner delivery on their priorities. Work has supported the following priorities:
 - NHSGGC's Public Health Strategy through work supporting the identification of indicators and contributions to monitoring reports. A draft rationale, theory of change and associated monitoring framework was developed and presented to the Health Board's Public Health Committee.
 - City-wide commitments to tackling child poverty: further Children's Report Cards have been produced on poverty, income inequality and environment.
 Development and evaluation support have been provided to the cross-sector group producing Local Child Poverty Action Reports with GCPH facilitating internal discussions and producing a report with recommendations for the next phase.
 - Understanding and responding to Adverse Childhood Experiences (ACEs):
 Systematic review on relationship between childhood socioeconomic position and ACEs published in *Journal of Epidemiology and Public Health* (awarded Editor's Choice).
 - Inclusive Economic Growth. The placement of a GCPH programme manager
 within the Council's Economic Development team provides opportunity to more
 coherently align population health and economic outcomes and find shared
 metrics of progress and activity to achieve them.

Support the development and application of promising investments and action to improve population health outcomes.

- 13. This aim goes beyond the provision of evidence to supporting the interpretation of evidence for action and the coproduction of responses through long-term engagement with partners and population heath concerns. It often involves us taking a lead in convening networks of expertise and shared interest and the development and evaluation of promising investments.
- 14. Progress in year builds on distinct contributions have been made in previous reporting periods to the development and mainstreaming of poverty prevention in relation to child poverty (e.g. Child Poverty Action plan) and the GCPH role has now moved to advisory. The focus on developing and evaluating new responses to experiences of poverty included the completion of the *Housing through Social Enterprise* study with an associated evaluation report and a policymaker and practitioner workshop convened by GCPH to shape recommendations. New work is under development in relation to Universal Credit and people experiencing housing vulnerability.
- 15. A key area of continuing support for the development of investments relates to the Centre's role in convening, facilitating and shaping a whole system response to food poverty, food security, climate emergency and inclusive growth. Leadership for the Glasgow Food Policy Partnership is supported by the Centre with a Food Summit convened in May 2019. This established commitment from a range of city partners and stakeholders to develop and produce a whole city food strategy due for delivery in Autumn 2020.
- 16. Work has also been undertaken to monitor progress in the translation into policy of recommendations from the excess mortality synthesis. A draft report produced is currently being shared with colleagues to align recommendations with the national public health priority on Place.

Maintaining a focus on the social justice and inequality implications of investments, interventions and policies.

- 17. This focus cuts across all our programmes of work in recognition that Glasgow's particular patterning of health inequality is underpinned by socioeconomic inequality. This includes the headline monitoring of income inequality alongside a consideration of how investments and policy decisions impact on inequalities in wealth, income and power as fundamental drivers of population health.
- 18. Proposals for new work have advanced with Simon Community and other delivery organisations around complex needs and homelessness, private rented sector tenants and vulnerable tenants with limited or no contact with welfare support.
- 19. Our collaborative project with the University of Glasgow, Children's Neighbourhoods Scotland represents a key contribution to the mitigation and prevention of poverty and supports a key funding commitment of the Child Poverty Delivery Plan. Two sites have become active in the first half of 2019-20 (Bridgeton/ Dalmarnock and Clydebank). An evaluation strategy has been developed and published through CNS to support the ongoing assessment of impact from the investment and the CNS approach.

Maintaining a future perspective and leadership in considering new and emergent issues

20. Although we orientate our work plan to respond and maintain relevance to partner priorities, we also have an established reputation for bringing new issues to attention or bringing them from the margins of practice to mainstream focus. This is a longstanding aim of GCPH in recognition that the underlying determinants of population health and inequality are dynamic in character.

The promotion and continuing development of the GCPH model of working as an exemplar, through our focus on use of evidence, insight, coproduction and community engagement in the development of responses.

- 21. By working alongside partners in the ways described we hope to model and raise the profile of ways of working and forms of engagement most likely to reduce inequality and empower communities. This often involves changing practice to develop the more collaborative, cross-sector responses required for addressing complex problems.
- 22. The Centre's role in the city-wide Food Policy Partnership (discussed elsewhere) has six themes structuring the plan: Fair food for All, Food Economy, Procurement, Community Food, Environment and Children and Young People. The food strategy addresses a number of population heath challenges including equitable climate adaption, fair access to food, resilience and meaningful work. Further, the adoption of cross-system working and developments in the understanding of its application has led to requests to inform discussion of how Directors of Public Health respond to national Public Health Priority 6 on healthy weight and physical activity. There is additionally growing interest from Scottish Government in translatable learning around how GCPH's organisation and characteristic way of working could be scaled to inform a regionally integrated Public Health.

Evolving effective communication, growing the size and diversity of our network and adapting outputs to support practitioners, policymakers and others.

- 23. Our research and collaboration is supported through our communications function which continues to consider the most effective ways of supporting wider impact and, where necessary, diversifying outputs to extend reach or target particular groups of interest.
- 24. We have continued to grow the size of our network, which is evident through various metrics including attracting 260 new subscribers to our network and 362 new followers on Twitter currently standing at 5,258 followers. The GCPH website had 20,409 unique users; 15% from returning users and 85% from new users. For the same period last year, we had a similar percentage of return vs new (17% vs 83%) but had almost 5,000 more visitors this year, demonstrating our continual reach with both new and existing audiences. Our Seminar Series continues to attract around 100 delegates at each seminar and our Healthier Future Forum on the early years in September had 203 delegates registered with an additional 76 people on a waiting list.
- 25. We continue to consider the diversity of our network through collaborating with other organisations in the planning and organisation of events, with a focus on ensuring a broad range of perspectives are being heard. Examples include the Prof Laura Serrant seminar 'Racism as a fundamental cause of health inequality' and associated workshop in April and the Corinna Hawkes seminar and Food summit in May, applying a whole system approach to food. Utilising our co-location with the CaCHE team here at the Social Research Hub, we are collaborating on our December seminar featuring Anna Minton which will extend our reach to CaCHE's housing-focused networks.

- 26. We have also considered how we might diversify our outputs to reach a wider range of audiences via the annual NHS Scotland Communications Development Day, participating in online communication networks and communities of practice and through the establishment of the Glasgow Comms Club.
- 27. A detailed update on publications and other Communications outputs in the first six months of the year are provided in Appendix 2.

Programme updates

28. Detailed updates of progress across our four programmes of work are provided in the tables in Appendix 1. The following section highlights key areas of progress and identifies discrete projects were delivery is behind schedule anticipated at the beginning of the year.

Programme 1: Action on inequality across the life course

Aims and purpose

- 29. This programme works to build evidence, knowledge and insight into the impacts that poverty, family and child adversity, and experiences of inequality have on health and quality of life across the life course. The work relates to the Centre's aims by:
 - providing evidence for action on inequality that shifts the balance of decision-making more clearly towards proactive and preventative responses;
 - building on successful past work on family and child poverty, to produce and evaluate new approaches and interventions to mitigate poverty;
 - developing and strengthening engagement and influencing skills to support partner efforts to tackle poverty and inequality;
 - working in partnership with communities to build community assets, local capacity and capabilities, and to improve services.

Progress

30. The well-established poverty mitigation dimensions of this programme continue its dissemination highlighted through a key peer review publication on findings from the Cost of the School Day Work and presentations from the Welfare Reform and Deep End work (to national Community Link Workers event and workshop at Faculty of Public Health Conference). Evidence and insight is also provided through publication of an ACE's systematic review. Aspects of Children's Neighbourhoods Scotland also sit within this theme representing a key collaboration between GCPH and University of Glasgow within the Social Research Hub. Focus so far this year has been on establishing two active sites with the evaluation plan produced alongside publications, blogs and case studies of practice.

Programme 2: Understanding health, health inequalities and their determinants

Aims and purpose

31. This programme aims to influence local and national efforts to address heath inequalities through expanding knowledge and understanding the fundamental causes of health inequalities. It maintains its role in identifying and describing emergent trends in health outcomes, that can be used for priority setting and monitoring progress on population level outcomes. Success for this programme is determined through the maintenance and development of population heath data available and relevant to city and national priorities and to have developed recommendations demonstrably influencing local and/or national policy. In summary, the purpose of this programme is to:

- improve understanding of trends in health, health inequalities and their determinants through analysis (at national, city and regional levels), sharing these analyses through a range of outputs;
- support future service planning through the identification of emerging issues and trends in demography and the determinants of health and inequality;
- support collective efforts to improve health and reduce inequality through policy recommendations that can be used by policymakers locally and nationally.

Key projects and deliverables

- Maintenance and development of Understanding Glasgow as a resource for understanding health and its determinants within Glasgow
- Reviewing the translation by policymakers of recommendations within the excess mortality synthesis.
- National and international mortality analyses. Updated trends in life expectancy by deprivation scheduled for publication winter 2019-20.
- Continuous development of intelligence on health inequalities and their determinants including analyses of aspects of social class on inequalities and development of research developing the measurement of poverty.
- Comparative analyses of health outcomes and determinants in Glasgow and Scotland with elsewhere. Analysis of poverty and mortality between United States and Scotland.
- Developmental work understanding the effects of 'austerity' policies on mortality.

Progress

32. Maintenance and development of Understanding Glasgow has seen completion of a new debt section and updating of targets and strategies sections. Updates on the child poverty, poverty, children population and health sections were recently completed and links are being developed to income and earnings data analysis. A first draft of the report on the translation of excess mortality findings has been circulated for comment. Work on health inequalities and their determinants continues to progress with longitudinal cohort analyses at final stages and key developmental work understanding differences in the experience of poverty and deprivation between Scotland and England also progressing. This work examines the multiple concepts associated with the experience of living in poverty with the practical application being the identification of new measures that more fully capture the experience of poverty.

Programme 3: Sustainable inclusive places

Aims and purpose

- 33. This programme aims to understand and develop solutions in relation to elements considered foundational to living a healthy and flourishing life (employment, education, public transport, physical activity, food, pay culture and social connection) to:
 - support processes of change for Glasgow to become a more inclusive, resilient and sustainable city.
 - inform and support policy, partnerships and practice to fair and equitable access to healthy and sustainable environments.
 - provide evidence, evaluation and engagement with partners and communities in relation to key priorities nationally and locally.
 - link to partner priorities such as Glasgow's Community Plan, focus on Place and Community, Diet and Physical Activity in National Public Health priorities, Glasgow

Food Policy Partnership, Glasgow's Commission for Economic Growth and Glasgow's Active Travel Forum.

Key projects and deliverables

- Contribution to a collaborative bid to evaluate changes to the city's transport infrastructure (Avenues projects, Low Emissions Zones and City Ways active travel infrastructure) using health and air quality as key outcome measures.
- Contribution to regional policy, including the review of the regional economic strategy and new regional transport strategy.
- Support for the translation of sustainable approaches to food production, insecurity, procurement and food waste through Glasgow Food Policy Partnership. This will include dialogue with Glasgow City Council on how sustainable, holistic approaches to food production, procurement and enterprise can be harnessed in response to the challenge of food inequality in the city. A food summit between the Glasgow Food Policy Partnership and Glasgow City Council took place in May 2019.
- Development of community engagement and empowerment learning and activity, using this to inform and support colleagues in the Social Research Hub and more widely.

Progress

- 34. Progress against the whole systems approach to food, a significant part of this programme, has been reported elsewhere in this report with a strong focus on inclusion, partnership and promoting healthy environments. Also making a significant contribution to the programme aims is the work evaluating interventions to increase levels of active travel amongst a greater diversity of the population (Bikes for All, Avenues) and evaluative support for Glasgow's Low Emission Zone (LEZ). A second stage bid to National Institute of Health Research (NIHR) to deliver a community engagement strand to an academic evaluation of the LEZ was unsuccessful but new work is being explored through the relationships established by the bid. Dissemination and knowledge translation on the back of existing outputs, such as HEAT analysis of the health impacts of walking and cycling and an estimate of the contribution that walking and cycling make to population health gains continues through a developing a peer review publication, a report of the evaluation of the nextbike scheme and a successful workshop held, focusing on emerging research and infrastructure developments in Glasgow and Edinburgh, in October.
- 35. A key area of development is the emerging work on a public approach to climate change. This area of interest naturally follows on and augments the Weathering Change climate adaptation work, progress made in promoting sustainable travel and the whole system approach to food. Currently exploring potential collaborations with other organisations including Health Scotland, Public Health Evidence Network (PHEN) and the Centre for Climate Justice.

Programme 4: Innovative approaches to improving outcomes

Aims and purpose

36. This programme explores new approaches to improving health outcomes, supporting the delivery of the Christie Commission's recommendations of shifting resources towards prevention, involving people and communities in service design and decisions, and utilising community and individual assets in the design of responses. This programme takes a perspective that foregrounds the value of asset-based

approaches, the importance of social connections in creating wellbeing and resilience, and community empowerment.

Key projects and deliverables

- Building on established expertise in the implementation and evaluation of assetbased approaches, a key developmental project will be working with the Yunus Centre, Glasgow Caledonian University to develop a bid to the NIHR funding call Community Focused Approaches that Mobilise People as Assets that seeks scalable learning on effective use of asset-based approaches (Submission of bid July 2019).
- Supporting the roll-out of Community Link Workers through evaluative support that builds on GCPH evidence in relation to colocation of services and inclusion of financial advice and other non-medical services as a component of primary care responses (development following March 2019 Steering Group and through year).
- Social Enterprise as a response to housing need. This work sits within the joint Research Council's funded Commonhealth programme led by Glasgow Caledonian University and entered its recommendation setting and dissemination phase in the first quarter of 2019-20. The strong working relationship established with the Home, Housing and Communities research programme at University of Stirling continues with a funding bid to explore health impacts of the tenant rights legislation in the private rented sector and a literature review funded by CaCHE exploring tenant participation.
- Continuing the established programmes on Participatory Budgeting, volunteering and participation to evaluate promising approaches and opportunities to develop community capacity, skills and infrastructure for participation through communitybased evaluation in Gorbals.

Progress

- 37. The NIHR Assets work has successfully progressed to a second stage bid with GCPH's role focused on the development, convening and delivery of the Public Engagement dimensions though a proposed 'Lived Experience' panel in the three UK nations represented in the bid. Deadline for second stage submission December 2019.
- 38. A major example of impact and influence within year has been the continuing impression in policy and practice made by the Housing through Social Enterprise work which represented our contribution to MRC/ESRC funded CommonHealth programme led by the Yunus Centre at Glasgow Caledonian University, which aimed to evaluate the impacts of social enterprises on health and wellbeing. The work has resulted in a number of outputs (including GCPH reports, briefing papers and peer-reviewed work) either published or submitted. The main driver of impact however has been in providing people with a space to reflect on and discuss the findings. The most important of these events was the recommendations workshop we hosted in early 2019.
- 39. Key reports translating findings on participatory budgeting (PB) (supporting Gorbals Aspiring Communities and Glasgow City Council's PB ambitions) and from 2018 European Championships Volunteering programme offer improved learning for the city on how to increase participation to promote health, wellbeing and empowerment.
- 40. The CaCHE funded literature review has been delivered with findings being used to develop a bid for further funding to explore interventions to support vulnerable populations in housing need.

Accounting for and mitigating project slippage

- 41. A traffic light system (Red/Amber/Green) is used in project-by-project reports to reflect progress (see Appendix 1). In this system, 'green' (G) indicates satisfactory progress, 'amber' suggests some variance from plan or timescale but not in a manner thought to threaten overall programme delivery because the delay is surmountable or the project was a speculative 'developmental' piece of work, and 'Red'(R) indicates a threat to core delivery.
- 42. A small number of projects in the work plan are not progressing at the pace expected at the beginning of 2019-20. It is important to note the relatively small proportion of projects that are behind schedule (14 of the 104 projects for which updates are provided) and that a significant number of these are either work 'in-development' where we plan for overstretch or the slippage is considered, after minor delay, recoverable before year end. Those projects not achieving a 'green' traffic light are discussed in the Table 1 below.

Table 1: Exceptions to progress

Prog	Project description	R/A /G	Core/ In Dev't	Reason/ mitigation
1	Understanding, preventing and mitigating ACEs. Exploration of expert knowledge of evidence of pathways linking ACEs to social, economic and health-related factors.	R	Core	Partner-led project completed, and internal report written. Because of a variety of issues (interpretation, methodology and staff illness) no further reporting planned. Mitigated through successful delivery of other projects in ACEs strand of work including systematic review and contributions to joint priority setting through ACEs hub and local partnerships.
	Evaluation of Sistema Scotland. The impacts of Big Noise participation on educational attainment and post-school destinations – Report (in development – summer 2020).	A	Core	GCPH continues to lead the Data Sharing Agreement between GCPH and Stirling Council which was finalised and agreed in September 2019. Educational dataset development work with Big Noise Raploch is complete and ready to be linked to Scottish Qualification Agency educational records, which become available in February 2020.
	Universal Credit: Three strands to reflect the range of existing and expected impacts on people's lives. 1. Briefing paper discussing the potential public health effects of Universal Credit. This will inform future thinking about follow-on action. A final draft copy of the Briefing Paper is expected to be completed by summer 2019. 2. Working with colleagues at GCC to explore the effects of UC on homeless	A	Core	Draft version of the Briefing Paper will be available for internal comment by Winter 2019/20. Over last 3 months, scoping meetings have taken place with GCC colleagues and partner agencies, which include the Simon Community, Turning Point, Loretto, Social Welfare Fund, Registered Social Landlords. We have started to explore the academic literature to shape and inform research questions.
	populations and potential for mitigating these effects – Background paper to be completed Mar 2019 & circulated to partners. 3. Working with colleagues at NHSGGC and other to investigate employers'	R		3. This in-development work brought together Heath Scotland, GCC and NHSGGC Employment & Health Team to explore the potential impact on employers of extending UC for those in employment. Plans by the DWP in this regard have not progressed as quickly as anticipated. It is felt there has been great value

	perspectives on how UC impacts on them and their employees.		In Dev't	in convening interest around this potential development but unable to proceed until there is a change to assess. The scale of work if changes did come to fruition would also be beyond the capacity of GCPH at the current time. The group will continue to observe developments.
	Public health impacts of gambling.	A	In Dev't	Preliminary discussion taken place with colleagues from Glasgow City Council and the Gambling Education Hub. There is an opportunity followed increased interest in gambling from Glasgow City Council to which we will collaborate to agree next steps.
2	Neighbourhood profiling and analyses: Updated children and young people's profiles for Glasgow neighbourhoods.	A	Core	There is demand for the children and young people's profiles to be updated and they have been useful to HSPC partners. However, there is a continuing capacity issue in the work required to maintain and update these. We have been seeking a solution through partner contribution and support but this has not been found to date.
3	National and international mortality analyses: Life expectancy trends by deprivation.	A	Core	Delayed by other work. Now scheduled for completion spring 2020.
	Collaborative research bid to NIHR to evaluate the health impacts of major changes to Glasgow's transport infrastructure (LEZ, Avenues and City Ways).	A	In Dev't	Second phase bid unsuccessful. Not Core work. Discussions continue with partners (Institute of Occupational Medicine and University of Glasgow).
	Community Engagement and Empowerment (CEE).	Α	Core	Reduced capacity to deliver the CEE work central to the GCPH's ways of working. This is due to maternity leave and the joint knowledge and community engagement post vacant (filled November 2019) for first half of the year. This is mitigated by strong CEE components to other work including participatory budgeting, volunteering and food strategy work.
	Weathering Change – new work in two new areas.	A	Core	No further developments in terms of plans to progress through Community Planning. Mitigation and application of resource to wider climate emergency response such as COP 26 fringe event.
4	Promoting community-based participation: Exploring barriers to community participation among disabled populations	A	Core	Delayed. Relating to the challenges associated with adequately representing a complex evidence base covering a diverse population in the form of a briefing paper. New scheduled completion date, April 2020.
	Researching the views of young children – learning from the Sistema Scotland evaluation	Α	Core	Delayed due to priority afforded to the forthcoming quantitative Big Noise analysis. Revised schedule, early 2020.
	Evaluation of the rollout of Community Link Workers programme in Glasgow City	R	In Dev't	Funding as anticipated from Primary Care Improvement Plan steering group has been reviewed and following latest decision the work remains unfunded. Job description completed and review of existing literature underway. No extra capacity internally to deliver unfunded work as planned.

Forward Look

43. The GCPH team, Board and partners have begun the process of planning for 2020/21 through an identification of existing commitments and a focus on gaps in evidence and population health challenges to which GCPH resource could be applied. Corporate priorities for the coming period include a review of the Memorandum of Understanding between partners and developing our response to issues raised around race and racialisation in public health leadership and data.

Key programme commitments for the remainder of the year and 2020/21 include:

- 44. Programme 1 commitments to continue the early stage welfare reform work and associated delivery of outputs (briefing paper) with city-wide homelessness partnership, Registered Social Landlords, Simon Community and Private Rented Sector. The work on young people's transitions is beginning to establish momentum with an advisory group established and direction becoming clear.
- 45. Programme 2's existing focus on the distinct patterning of health outcomes in Glasgow remains important to both the local and national picture and is particularly valued by our local authority partner. Continuing commitments include the updating of life expectancy trends for Glasgow neighbourhoods and continuing work to connect excess mortality recommendations to policy. An unresolved issue surrounds capacity to maintain and update our Children's Neighbourhood profiles. As they are well used and valued by city partners, a cross-partner approach to finding resource has so far not found a solution.
- 46. Programme 3's development of the City Food Strategy is a key, high profile project with the potential to offer innovative approaches relevant to a range of policy concerns. By Summer 2020 we expect to have a draft available for city-wide consultation. Our work supporting the implementation of the Community Empowerment Act and the continuing CEE work central to our way of working at GCPH has not progressed as expected within year due to staff maternity leave and vacancies. Maintaining the profile of such approaches will be supported by other work including the NIHR bid in Programme 4. High profile city developments such as the Climate Emergency response, COP 26 conference and World Cycling Championships offer translational opportunities through learning on active travel, community engaged climate adaptation and volunteering. Understanding and developing the wider Public Health role and response to climate change and adaption will also increase in profile over the next six months.
- 47. Programme 4 will continue to deliver on its key partner contribution to Children's Neighbourhoods Scotland as one of the core commitments. If the NIHR bid 'Mobilising Assets for Health in Communities" is successful, the programme will have a significant commitment to convening and running the public engagement dimension of programme. The briefing paper on barriers to community participation among disabled populations should also be near publication by the end of year.
- 48. Our commitments to Community Link Workers role out and city-wide interest in social prescribing will also come into focus. Currently, theory of change workshops appear to be the most effective use of limited resource for the CLW steering group and sharing learning to support Glasgow Life colleagues in the development of a social prescribing pathfinder bid.
- 49. Our Communications function will continue to support the production of outputs and events with a key role in the production of children's report cards, Sistema reporting, active travel trends, debt and gambling planned. In addition to this ongoing communications support, several priorities have been identified to inform and shape our

communications strategy going forward. This includes a stakeholder analysis and external review of our communications strategy to identify the strengths and gaps in our strategy and provide insight on how and where we should focus our efforts to ensure maximum impact. As part of an intention to maximise impact, we are considering how we can 'humanise' our communications and messaging to include greater reference to lived experience. The various ways this could be incorporated into our work are being considered.

50. An ongoing priority is to ensure we continue to be recognised as an authoritative and distinct voice in terms of population health and health inequalities. This is particularly important within the context of public health reform and the creation of Public Health Scotland. Our established links with strategic, operational and communications teams within the existing organisations and the Public Health reform team will help ensure we navigate the emerging landscape and engage and communicate with and alongside this new organisation.

GCPH Team November 2019

Programme name: Action on Inequality across the life course

Programme leads: James Egan and Fiona Crawford

Programme staff: Bruce Whyte, Jennifer McLean, Val McNeice, David Walsh, Chris Harkins, Lynn Naven, Katharine Timpson, Mairi Young, Ricky Fleming

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear update (October 2019)*
Child Health and Wellbeing	Children's Report Card	BW, FC, JM, SS (NHS GGC)	1. Finalise Draft report cards by theme (June 2019). 2. Publication and dissemination (summer/autumn 2019). 3. Launch event (possibly in	 Produce report cards on key themes relating to children and young people's health well-being in the Glasgow and Clyde Valley Region. The themes comprise: demographic trends and socioeconomic context; poverty; environment/safety; healthy diet, weight and physical activity; mental health; 21st century issues. For each theme, a set of key headline and determinant indicators will be agreed and collected, key indicators and issues will be described and evidence for action will be highlighted. The format of presentation will include: concise briefings, slides with key indicator graphs and infographics. Project led by GCPH with support from 	G	 6 report cards are in preparation. The mental health profile has had to be set aside due to lack of capacity. The revised actions and timescales are to: finalise the text of each report card by early December. complete infographics for each report card by end of December aim to publish in January 2020.
			autumn 2019).	NHSGGC, ISD, Health Scotland, Glasgow HSCP, Glasgow's Education dept.		
	Evaluate Stepping Stones for Families (SSfF) Family Wellbeing Service	VM	Finalise commissioned research report and distil findings into a briefing paper by April 2019.	Core Assessing the impact of third sector-led early intervention on parenting and child outcomes amongst vulnerable families in Glasgow. Funding secured from SSFF (£9K) for	G	All elements complete. VM to deliver presentation on the work at Faculty of Public Health conference, Nov

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear update (October 2019)*
			2. Present findings to appropriate decision makers and strategic groups locally and nationally – from March 2019, on-going. 3. Deliver launch/dissemination research seminar, assimilating SSfF work with previous related learning on child/family support – summer 2019.	evaluation, matched by GCPH. Mixed methods employed to evaluate: impact of service on parenting skills, resilience, parent/child and family relationships amongst parents engaged in service; parents' physical, mental and emotional health and wellbeing; children's confidence and capacity to learn; and added value in relation to the nursery offer.		'19, and to the Scottish Government in Dec '19. Findings from this work will form part of a synthesis paper on supporting children and families to flourish.
	Evaluating the impact of Childcare and Nurture Glasgow East (CHANGE) on individual and community wellbeing	VM, BW, MY	1. Completion of year 3 evaluation: quantitative and qualitative research including commissioned fieldwork. 2. Finalisation of composite evaluation report distilling overall learning and implications for policy and practice drawing on other relevant GCPH and wider evidence by autumn 2019.	Core Three-year collaborative project (commenced October 2016; concludes September 2019) being delivered by Children in Scotland, Glasgow City Council and GCPH funded by BLF aiming to establish improved, innovative, affordable, and sustainable childcare in three East Glasgow neighbourhoods: Calton/Bridgeton; Parkhead/Dalmarnock; and Tollcross/West Shettleston. GCPH leading mixed methods evaluation of the process and impacts of the project and distilling generalizable learning for policy and practice in Scotland.	G	Complete. Concludes GCPH role as evaluation partner in the CHANGE project. GCPH has completed the work we committed to. There is likely to be opportunities for dissemination which remaining members of the team will undertake as appropriate.
	Understanding, preventing and responding to adverse childhood experiences	DW	Publication and dissemination of final	Core 1. Systematic literature review of association between childhood SES and ACES;	G	Systematic review successfully completed and published in Journal of Epidemiology & Community Health

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear update (October 2019)*
			systematic review April/May 2019. 2. Completion of qualitative exploration of expert knowledge and views regarding pathways linking ACES to social, economic and health related factors by summer 2019.	Exploration of expert knowledge of evidence of pathways linking ACES to social, economic and health related factors.	Α	(JECH) September 2019. 2. Glasgow University-led project completed, and internal report (coled by FC) written. Because of a variety of issues (interpretation, methodology and staff illness), no further reporting or dissemination is likely to happen.
			3. Organisation of stakeholder events and national conferences throughout 2019.	3. Contribution to joint priority setting and action through national ACES advisory hub and through local partnerships. Clear links to current SG (and other partners') priorities, and involves collaborative work with NHSHS, NHSGGC, UoG and SG.	G	3. Presentations given/to be given at Health Scotland stakeholder ACEs seminar (February 2019), SSM conference (September 2019), PHINS seminar (Sept. 2019) and Scottish Faculty Conference (Nov. 2019).
	Evaluation of Sistema Scotland	CH & CT	1. 'People Change Lives' report summarising the findings from the first phase of the evaluation (March 2019).	Core 1. The evaluation is at an important juncture as the primarily qualitative methods of Phase 1 (2013 to 2018) are now concluded and the findings and learning is summarised in the 'People change lives' report.	G	Dissemination of the 'People Change Lives' report ongoing over 2019, including within Local Authorities in Glasgow, Stirling, Aberdeen and Dundee and the Children in Scotland Annual Conference.
			2. Researching the views of young children: learning from the Sistema Scotland evaluation (briefing paper, May 2019).		А	2. Short briefing paper on views of young children. Delayed due to responsive Glasgow City Council work and dissemination of 'People Change Lives'. new schedule for delivery March 2020.

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear update (October 2019)*
			3. The impacts of Big Noise participation on educational attainment and post-school destinations – Report (in development – summer 2020).	3. Phase 2 of the evaluation commences in 2019 and involves quantitative outcome analysis. This begins with analysis of educational attainment and post school destinations in Raploch.	A	3. GCPH continues to lead the Data Sharing Agreement between GCPH and Stirling Council has been finalised and agreed in September 2019. Educational data set development work with Big Noise Raploch is complete and ready to be linked to Scottish Qualification Agency educational records, which become available in February 2020.
Child Poverty	Monitoring, advising and influencing the development of child poverty delivery plans across NHSGGC, local authorities and HSCPs.	JE, LN, BW, KT	Ongoing to support and feed into Scottish Government annual child poverty action plans. 1. Attending meetings (2 monthly) of the Child Poverty Action Coordinating Network + ad hoc development and planning sessions with all partners in NHSGGC. 2. Updating child poverty indicators on Understanding Glasgow and child poverty map of	Core This work directly contributes to the Scottish Government's priority to reduce child poverty as outlined in the Tackling Child Poverty Delivery Plan. We are beginning discussions around GCPH support for assessing Child Poverty coordinator posts.	G	2. KT and BW exploring our understanding of past child poverty trends and assessing what this tells us about Scotland's trends in comparison
			Glasgow to inform future action reports (BW/KT). Also keeping up-to-date with potential new indicators.			to other parts of the UK. Work is exploratory.

Area of	Projects	Team	Project delivery	Description/ Comments (include		Midyear update (October 2019)*
focus		members	milestones	resource considerations, whether core	R/A/G	
		and lead	for 2019-20	or in development)		
			Continuing membership of			
			Glasgow's Child Poverty Sub-			
			group.			
Mitigating the	Children's	JM, CT	1. Continued support range	Core	G	
impacts of	Neighbourhoods		of CNS on monthly and	CNS continues to make good progress and to		Significant programme progress over the
child poverty	Scotland		quarterly basis – Planning	develop with pace. Funding through the		last 6 months. Ongoing active GCPH
			Group, R&E group and	Tackling Child Poverty Delivery Plan over the		involvement and contribution. Providing
			Advisory Group	next 4 years will see maintenance of the work		support across the programme and
				being undertaken in Bridgeton and		particularly in relation to governance and
			2. Continued overall project	Dalmarnock alongside the expansion of the		planning aspects.
			support and management	programme into new communities within		
				Glasgow City and into new communities		Two CNS sites active – further
			3. Appointment of new CNS	beyond Glasgow, yet to be confirmed.		development of work in original CNS site
			Communications Officer	Conversations and negotiations are underway		of Bridgeton and Dalmarnock and new site
			and Administrations	to identify and confirm two new sites to come		established in Clydebank, West
			Officer – March 2019	on stream in 2019/20.		Dunbartonshire. Awaiting final formal
			4 December of the continuous states of	The magnetic companies will also see		confirmation of 2 further Glasgow City sites. 2 sites in South Lanarkshire have
			4. Research seminar with a focus on how evidence	The programme expansion will also see changes in the management and governance		been confirmed and will commence in
				of CNS. Governance will sit with the UoG,		
			can support change – April 2019	,		early 2020.
			April 2019	which holds the core SG funding for the		Evaluation strategy developed and
			5. Identification, negotiation	programme.		published on CNS website, alongside
			and establishment of two	This expansion has also seen the recent		range of publications, blogs and case
			now CNS sites during	recruitment of a new National CNS Director		studies of practice. Communications
			2019/20 – a further site	and Lead Researcher. Local co-coordinator		strategy in development.
			within Glasgow City and a	will also be recruited for each new site. The		Strategy in development.
			rural community.	specific contribution of GCPH is still to be		Expansion of CNS team to support
			Tarai community.	confirmed.		development of the programme –
			6. Further development of	committee.		Communications Officer, Administrator,
			CNS website and			and two Local Coordinators.
			development of			and two Local Coordinators.
			Communications Strategy.			
			communications strategy.			

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear update (October 2019)*
						New national Advisory Group being established with anticipated first meeting in early 2020. Bi-monthly Senior Leadership Team meeting and monthly Planning Group and Research and Evaluation group meetings.
Mitigating the impacts of child poverty Young People	Cost of the Pregnancy Pathway (CoPP)	VM	 With colleagues at NHSGGC and NHSAA, plan, develop and commission primary research focused on the financial impact of pregnancy on low income families in urban and rural areas – spring 2019. Manage and provide ongoing support to commissioned researchers – on-going until December 2019. Work closely with multiagency project team to plan and deliver communication and dissemination of findings – from December 2019. 	 Core The Cost of the Pregnancy Pathway project aims to explore: the financial impacts of pregnancy for expectant and new families living in the NHS Ayrshire and Arran (NHSAA) and NHS Greater Glasgow and Clyde (NHSGGC) areas, particularly those in receipt of a low income; feasible actions, including income maximisation, which NHSAA and NHSGGC, with their national and community planning partners, can take to reduce any observed cost-related barriers to accessing care and mitigate financial pressure on expectant parents and their families. The project is being taken forward by a working group with representation from NHSGGC, NHSAA, NHSHS and GCPH, guided by a broader multi-agency advisory group, and is expected to report in December 2019. 	G	All elements progressing as planned. Fieldwork complete; final report in draft. Working group collectively finalising written outputs and, with advisory group, discussing and formulating appropriate actions to mitigate pregnancy related costs for low income families in NHSGGC and NHSAA.
	Cost of the School day	LN, JE	Continuing membership of the CoSD Steering Group	Core To promote and oversee continued CoSD integration into Glasgow schools.	G	Paper published in the <i>Journal of Poverty</i> and <i>Social Justice</i> – online and in Volume 27, Issue No. 3, October, 2019.

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear update (October 2019)*
		LN, JE	Work with colleagues from CPAG and Strathclyde University to submit a paper, based on phase 1 of the CoSD project in Glasgow, for publication – Oct 2019.	Paper was rejected by the Oxford Review of Education in February 2019 and will be resubmitted - discussions are underway to identify an appropriate journal.		
	Youth transitions	LN, JE	Linking with key and potential strategic partners to form an advisory group. The group will provide intelligence and expertise on issues concerning young people and provide support in planning and directing research and taking forward the planned outputs. Initial outputs expected by June 2020 A background paper outlining the proposed aims and objectives and timescales will be published (Mar 2019) and an advisory group will be in place by June 2019.	In development Established to identify and work with partners' engaging with some of the key transition challenges facing young people moving into early adulthood. Exploratory work was carried out with the GCPH team to inform direction of the work, which will focus on transitions among youths from different socioeconomic positions.	G	Advisory Group convened and work underway (Sep 2019). External factors identified included housing, work and low pay, transport, daily living costs. Internal factors included mental health, relationships, agency and identity. Group to reconvene Nov 2019 to continue progressing work.
Adult ages	Welfare reform and Deep End	JE	Evaluation report on integrating advice workers in primary care settings completed and published (Feb 2019). Planned dissemination activities being undertaken - Feb '19 onwards.	Core This new GCPH report directly influenced the Local Medical Committee to agree to provide funding for the financial year 2019-2020 to sustain delivery of advice services across 16 GP Practices in Glasgow city. This includes the 9 GP practices that took part in the GCPH study and were relying on funding that ended 31 March 2019.	G	Funding bid (£782k) submitted to NHSGGC Primary Care Implementation Leadership Group to roll out integrated advice model to all GP practices in Glasgow. Bid supported by local GPs. Likely outcome Apr 2020.

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear update (October 2019)*
				This new funding comes from Primary Care Transformation monies.		Presentations on research delivered to NHSGGC Primary Care Programme Board & HI managers (Mar 2019); Community Link Worker national event (May 2019).
						Douglas O'Malley presenting Faculty Public Health workshop on research findings (Nov 2019).
						GCPH blog to mark Self Management Week & Challenge Poverty Week and podcast coproduced with Alliance (Oct 2019).
Adult ages	Universal Credit	JE & KT	Work will comprise three strands to reflect the range of existing and expected impacts on people's lives. These include: 1. A briefing paper discussing the potential public health effects of Universal Credit. This will inform future thinking about follow-on action. A final draft copy of the Briefing Paper is expected to be completed by summer 2019.	1. This paper is in the early stages of development. The wider public health implications of new, more extensive forms of conditionality will be a central theme.	A	 Continuing to read the literature. It is envisaged that an early draft version of the Briefing Paper will be available for internal comment by Winter 2019/20.
		JE, LN, KT	2. Working with colleagues at GCC to explore the effects of UC on homeless populations and potential for mitigating these effects – Background paper to be	2. Initial meetings have been held with HSCP (Health Inequalities) and Glasgow City Council (Financial Inclusion (FI) Team) to consider a short-term secondment from the Health Improvement secondment to work	A	2. Over last 3 months, scoping meetings have taken place with GCC colleagues and partner agencies, which include the Simon Community, Turning Point, Loretto, Social Welfare Fund, Registered Social Landlords. We have

Area of	Projects	Team	Project delivery	Description/ Comments (include		Midyear update (October 2019)*
focus		members	milestones	resource considerations, whether core	R/A/G	
		and lead	for 2019-20	or in development)		
			completed Mar 2019 & circulated to partners.	alongside GCPH and the GCC FI team on this work.		started to explore the academic literature to shape and inform research questions.
				In development		·
		JE, LN & KT	3. Working with colleagues at NHSGGC and other to investigate employers' perspectives on how UC impacts on them and their employees.	3. This work is still in the very early stages of development. NHS GGC Employment & Health Team agreed to ask employers (registered on the Healthy Working Lives database) if they have had any initial experiences of employees on UC.	R	3. Group convened but potential changes in extension of UC to peoepl in work has not progressed as anticipated. Observing situation.
	Public health impacts of gambling	CH, DW, JE	Briefing paper summarising a literature review concerning the interaction of low income, debt and gambling (Oct to Dec 2019).	In development This briefing paper is designed to introduce the public health impacts of gambling and its complex interaction with socioeconomic disadvantage, low income and debt. The literature review may be structured around key questions and will touch upon the legislation and ethics within the betting industry.	A	Preliminary discussion has taken place including with colleagues from Glasgow City Council and the Gambling Education Hub. Interest from Council colleagues in gambling creates opportunity for collaboration. To continue development into 2020-21.
National and	Future of social protection	JE, KT, PS	Finalising internal report Spring 2019.	Ongoing	G	Report for internal use produced.
local groups	Frameworks Institute inhouse training	LN, VM, CT	Workshop (GCPH + Poverty Alliance) delivered Working with the Poverty Alliance to develop and deliver a	In development The focus of the workshop 'Talking about poverty and Inequalities' will be tohelped refresh thinking about reframing poverty and	G	Follow-up blog on the event published on GCPH website – Oct 2019.
			workshop for GCPH staff and Poverty Alliance networks (n=30). Delivery of workshop – 21 st March, 2019.	incorporate newer work by the Frameworks Institute on reframing the social determinants of health to tell a new moral story that is consistent across agencies and is solutions- focused.	G	Communications team are working on ways of incorporating Frameworks messages into GCPH outputs.
	National Evaluation of the Cost of the School Day advisory group	LN	Sep 2018 – Se. 2019. 1. Presentation at WHAP event (Feb 2019) on new	Ongoing 1. Led by NHS Health Scotland, the group oversee and direct commissioned	G	

Area of	Projects	Team	Project delivery	Description/ Comments (include		Midyear update (October 2019)*
focus		members	milestones	resource considerations, whether core	R/A/G	
		and lead	for 2019-20	or in development)		
	2. Welfare Advice & Health Partnerships	JE	GCPH report - advice workers in primary care.	research on CoSD activities across Scotland. 2. Newly established forum for the Scottish	G	Evaluation report completed and due for publication by Health Scotland in December 2019.
	(WAHP) Scottish Advisory Group			Government, COSLA, NHS Scotland, Local Authorities and Third Sector bodies to discuss WAHP.		2. Continue to attend this group.
	3. Scottish Welfare Reform & Health Impact Delivery Group (HIDG)	JE		3. HIDG provides a forum for the Scottish Government, COSLA and NHS Scotland, Third Sector bodies and others to consider the impact of welfare reforms on population health and demand for	G	3. Continue to attend this group.
	4. NHS GGC planning groups: Financial Inclusion; Employment & Health; Public	JE & LG		NHS and health & social care services.4. Public Health & Housing is a new short-term working group, chaired by Jackie	G	
	Health & Housing. 5. Cost of the School Day (CoSD) advisory group - Glasgow city	JE LN		Erdman. GCPH outputs (planned work on Universal Credit) and the new report on Housing through social enterprise will be fed into this group.		4. GCPH co-produced NHS GGC background paper, supported HSCP housing audit across NHS GGC, links to national working group. Lisa Garnham to deliver workshop at national event.
	6. Child Poverty Subgroup 7. Child Poverty Action	LN		Focus remains on expanding CoSD to other schools across the schools estate and providing training and raising awareness using the established toolkit.		
	Co-ordination Network	LN				

Programme name: Understanding health, health inequalities and their determinants

Programme leads: David Walsh and Bruce Whyte

Programme staff: David Walsh, Katharine Timpson, Bruce Whyte, Fiona Crawford, Welcome Wami¹, Mairi Young, Kelda McLean

Area of	Projects	Team	Project delivery	Description/ Comments (include	R/A/G	Midyear Update (October 2019)*
focus		members	milestones	resource considerations, whether core		
		and lead	for 2019-20	or in development)		
Understanding Glasgow: the Glasgow indicators project	Development, maintenance and updating of health and wellbeing indicators for Glasgow.	BW,KT,MY KMcL, SF	1. Updating UG is an on-going process through the year. New debt section (Summer 2019) Updating of targets and strategies section (Summer 2019) 2. Should be completed by Oct 2019.	 Core Developing and updating the content of Understanding Glasgow (dependent on support from external partners and staff resources within Centre). Developing links to the Income and Earnings report: Adding selected graphs and text to relevant sections of UG. Making links to the report. 	G	 On-going but resource intensive and other projects taking priority. Updates of child poverty, poverty, children population and health recently completed. Responses to ad hoc requests to UG website. Mostly complete BW giving a talk on population and health at an Impact Engagement event - Communities for a Changing Population 2019.
Excess mortality research programme	Policy recommendations from excess mortality report: assessment of progress. (Possibly) updating 3- city mortality and	DW	 Completed by end of 2019/20. Possibly by end of 2019/20 	Core 1. Following discussion with various policy leads, stakeholders, researchers etc., a paper will be written synthesising the original recommendations, perceived progress to date and, where possible, an assessment of how much more would be required to achieve meaningful impact. In development/ discussion	G	A first draft policy update on all recommendations was completed. Four further steps agreed following that: a. Finalise that document by end of November b. Share document with NHSHS group developing government recommendations in response to the austerity/ mortality work

¹ Welcome's position is half-funded by GCPH until the end of 2019 only

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
	deprivation analysis to complement and accompany the above.			2. An update to the original analyses (10 years since publication) would potentially be a helpful accompaniment to discussions regarding the above policy responses. This is subject to capacity/resources.		c. Align the recommendations with the two most relevant public health priorities – NHSHS are keen to use the recommendations as part of their work on the first priority (place/ environment) d. Produce a short commentary/ report for publication (as per timescale) 2. At the moment it seems unlikely that there will be capacity to further
						develop this; however, the APCs work is producing detailed mortality analyses for the three cities anyway.
National and international mortality analyses	Life expectancy trends by deprivation.	BW (1 & 2), DW (2-4), WW (3)	Analyses to be completed and written up by December 2019.	Core/In development 1. Updated trends in life expectancy by deprivation and neighbourhood within Glasgow.	A	Delayed by other work. Scheduled for completion spring of 2020.
	Age, period and cohort effects analyses.		Analyses and write-up (journal paper) by end of year.	Age, period and cohort (APC) effects in mortality in UK cities (with NHSHS and UoG).	G	2. Ongoing. Large piece of analytical work. Revised timescale: analyses to be complete by end of year with first (of potentially several) written outputs thereafter.
	Analyses of poverty and mortality in USA		3. Analyses and write-up (journal paper) by end of year.	Analyses being undertaken by WW; partners are NHSHS and MRC-SPHSU.	G	Ongoing, despite several unavoidable delays. Analyses to be completed (by WW) by end of November, with first
	(for comparison with mortality in Scotland).		4. TBC	4. To contribute to a NHSHS-led programme of work exploring different aspects of the recent changing mortality trends that have	G	draft of write up by end of calendar year.

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
	Additional analyses of recent mortality inequalities (TBC)			been linked to UK Government 'austerity' policies.		4. Was asked to join the NHSHS group overseeing the research ('Mortality Special Interest Group'). In addition, I have been working with others on developing a series of recommendations based on the new, emerging evidence – this obviously overlaps considerably with the excess mortality recommendations work.
Neighbourhoo d profiling and analyses	In discussion with Glasgow HSCP over updated children and young people's profiles for Glasgow neighbourhoods.	BW	Dependent on the HSCP conversations	Core 1. Discussion needed with colleagues in Glasgow HSCP and ISD LIST team on new set of profiles. GCPH role will be to provide advice and support to a profiles steering group, but not to lead this work.	G	 There have been no further discussion on updating the profiles. They remain popular and well-used. No further work No progress
	2. Advice and links with other national profiling work involving the Improvement Service, Public Health Scotland and the OEPB (Outcomes, Evidence and Performance Board).		2. Ongoing commitment.	2. Input will be as and when required.	G	
	Write up children's profiling work for a journal paper.		3. Aim to draft paper by Dec 2019.	An opportunity to describe process of creating the CYP profiles, their dissemination, examples of use and evaluation.	A	

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
Breast feeding research	Journal paper on the health economic benefits of breast- feeding	BW	Resubmission to JECH in spring 2019	Core BW working with 'Tomi Ajetunmobi and three other co-authors on paper	G	Paper has been submitted to the <i>PLOS</i> ONE journal and waiting to hear back.
Public health strategy	Development of monitoring framework for NHS GGC's Public Health Strategy	FC, BW, DW	Timescale for further development by spring/summer 2019 (but likely to be ongoing piece of work)	Core Working with John O'Dowd and other PH colleagues to develop a robust framework that NHSGGC can use. Director of Public Health has identified several key corporate PH objectives and in process of finalising them. Indicators of progress will be needed towards these objectives.	G	Rationale and monitoring framework developed and presented to NHSGGC Public Health Committee. Await further request form JO'D to progress work.
Health inequalities and their determinants	 Longitudinal cohort analyses. Systematic review of socio-economic inequalities in mortality. Understanding differences in the 	DW (1-11), KT (3), BW (8)	 Paper published by middle of year. Paper by end of year. Paper by mid-2019. Research proposal by mid-2019 (subject to identification of suitable 	 1-4: core 5-11: in development/ under discussion Publishing paper on WW's analyses of different aspects of social class on health inequalities (with MRC-SPHSU, ISD Scotland, and UCL). Led by NHSHS and MRC-SPHSU. Contribution to various aspects of the 	1. G 2. G 3. G 4. A 5. A	 Draft paper circulated round group prior to final changes and Submission (by WW) in December. No update (led by NHSHS and MRC-SPHSU). Ongoing (led by KT). A lot of work has been done examining the multiple concepts associated with the
	experience of poverty and deprivation between Scotland & England 4. Forced destitution of asylum seekers		data). 5. TBC 6. TBC 7. TBC	project (including write-up). 3. Scoping work to inform possible future research aimed at understanding what is already known about the theory and measurement of poverty, deprivation and inequality across different markers of	6. G 7. R 8. G 9. G	experience of living in poverty, and - in particular – mapping the connections between them. The practical application of this is to understand which concepts are key (within causal pathways) to understand and measure – leading to

Area of focus	Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
	5. Public understandings of		8. TBC	socioeconomic position and intersectionality.	10. R	possible future work to do the latter.
	health inequalities project.		9. TBC 10. TBC	Assisting Scottish Refugee Council (SRC) and partners to establish new research	11. G	Proposal completed by mid-2019, with support from different organisations to carry out the work.
	6. (Possibly) modelling effects of changes to Scottish income		11. TBC	into the costs of the UK Government's policy of 'forced destitution'. With SRC, NHSGGC, UoG and Govan Community		However, no further update since then (awaiting response from SRC).
	bands on health and health inequalities			Project		5. No update (led by Edinburgh University).
	7. (Possibly) additional modelling re. earnings inequalities			 5. University of Edinburgh led project. Advisory role only. 6. This would be in partnership with NHSHS 		Project proposal now written and work about to begin (modelling analyses being undertaken by
	8. Understanding the health benefits of active commuting			using their 'Triple I' tool and is dependent on capacity/resources. Any analyses would also be relevant to the excess mortality recommendations work above		NHSHS). 7. This was a 'In Development' and because of the need for a more
	9. (Possibly) exploratory longitudinal analysis work			7. As above		sophisticated modelling approach (this, according to various people I have discussed the topic with), this will now not be taken forward.
	10.(Possible) analyses of homelessness data			 Linking to Programme 3, to assess the health benefits (including impacts on mortality and hospitalisation rates), and resulting policy implications, of active 		Ongoing. The project has required a considerable amount of process to be completed to gain project approval.
	11.(Possible) exploratory analysis of changes to public transport			commuting in Scotland compared to elsewhere in the UK. Dependent on capacity and resources.		The following has been required: project approval from the Scottish Longitudinal Study (SLS) Board (now
	provision			9. Developmental work to assess the potential use of Scottish longitudinal data to undertake various policy-relevant		obtained); ethical approval from the UoG (now obtained); and ethical approval from the NHS's Public Benefit and Privacy Panel (PBPP)

Projects	Team members and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
			analyses e.g. in relation to of drugs misuse, educational attainment and aspects of mental health		(currently awaiting outcome of application).
			10.Potential analyses of the Simon Community's 'street census' data		9. Delayed to early 2020 because of other commitments.
			11.Possible student project to assess the impact of changes in public transport routes in Glasgow on different		 No further contact from Simon Community seems unlikely to progress.
			populations.		11. This has been completed as a Masters GIS project at Edinburgh University. Awaiting to hear results.
1. Annual PHINS seminar. 2. Input to ScotPHO collaboration in terms of steering group, news alerts, web pages and evaluation. 3. Scottish Health Survey Advisory Group.	DW (1 & 2) BW (1-5)	PHINS seminar likely to be in September 2019	 All core Organising programme for seminar. Includes ongoing maintenance of web site sections and contribution to steering group and 'ScotPHO leads' groups. Ongoing contribution. Ongoing contribution to advisory group. Ongoing contribution. 	G	 Seminar held in September, attended by 300+ delegates. Ongoing Ongoing No input Group has not met for over 6 months.
Wellbeing Survey. 5. GGC Secondary School Children's					
	seminar. 2. Input to ScotPHO collaboration in terms of steering group, news alerts, web pages and evaluation. 3. Scottish Health Survey Advisory Group. 4. GGC Health and Wellbeing Survey. 5. GGC Secondary	1. Annual PHINS seminar. 2. Input to ScotPHO collaboration in terms of steering group, news alerts, web pages and evaluation. 3. Scottish Health Survey Advisory Group. 4. GGC Health and Wellbeing Survey. 5. GGC Secondary School Children's	members and lead 1. Annual PHINS seminar. DW (1 & 2) BW (1-5) PHINS seminar likely to be in September 2019 2. Input to ScotPHO collaboration in terms of steering group, news alerts, web pages and evaluation. 3. Scottish Health Survey Advisory Group. 4. GGC Health and Wellbeing Survey. 5. GGC Secondary School Children's	members and lead for 2019-20 resource considerations, whether core or in development) analyses e.g. in relation to of drugs misuse, educational attainment and aspects of mental health 10.Potential analyses of the Simon Community's 'street census' data 11.Possible student project to assess the impact of changes in public transport routes in Glasgow on different populations. DW (1 & 2) BW (1-5) BW (1-5) PHINS seminar likely to be in September 2019 1. Organising programme for seminar. 2. Includes ongoing maintenance of web site sections and contribution to steering group, news alerts, web pages and evaluation. 3. Scottish Health Survey Advisory Group. 4. GGC Health and Wellbeing Survey. 5. GGC Secondary School Children's	members and lead March Ma

Programme name: Sustainable Inclusive Places programme

Programme leads: Jill Muirie and Russell Jones

Programme: Bruce Whyte, Cat Tabbner, Gregor Yates, Jennie Coyle, Kelda McLean, Valerie McNeice, Lisa Garnham, Kelda McLean

Area of	Projects	Team	Project delivery milestones	Description/Comments (include resource	R/A/G	Midyear Update (October 2019)*
focus		and	for 2019-20	considerations, whether core or in		
		lead		development)		
Sustainable transport and travel	Bikes for All evaluation	BW, GY	Publish survey findings report (Spring 2019)	Core 1. Write-up of findings from baseline and follow-up surveys issued to participants. Part of Project advisory group and report every 6 weeks on ongoing findings.	G	Published report, summary report and infographics with press release. Continue to provide monitoring support at advisory group meetings (until end March 2020).
			Publish commissioned report (Summer 2019)	Commission qualitative research (with Cycling Scotland, CoMO UK, Bikes for Good)	G	Work completed and published alongside survey findings (above).
				There is a bid being made to Transport Scotland for further funding and if successful we would extend our evaluation.		Some dissemination at conferences planned. Likely to be follow-ups with key policy leads to support the project's development.
Air Quality	Air quality and low emission zones.	BW	Evaluability Assessment - concludes in Spring 2019, but further work may arise.	Core 1. Involvement in evaluability assessment of Glasgow's Low Emission Zone.	G	The evaluability assessment is completed but not fully written up by HS.
			2. Cleaner Air for Scotland (CAFS) work (Feb 2019 – June 2019).	2. Review of CAFS, health working group.	G	The CAFS review report and recommendations have been published. We will be commenting on the recommendations via a consultation survey.
Sustainable transport and travel	Collaborative research bid to NIHR to evaluate the health impacts of	BW, JM, CT	Expression of interest submitted March 19 th 2019. Decision on	Development This research bid (with the Institute of Occupational Medicine and colleagues from	A	The bid was not successful so this work will not proceed as per the NIHR bid plan,

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
	major changes to Glasgow's transport infrastructure		expressions of interest (June 2019). Second stage bid (by Oct 2019).	University of Glasgow) is to evaluate the health and air quality impacts of major changes to Glasgow's transport infrastructure (including the Avenues programme, Glasgow's LEZ and its City Ways developments). If successful in second stage project likely to start in early 2020.	G	but discussions are underway exploring how aspects of the work might be undertaken in different ways. We are likely to be an ESRC bid focussed on the impact of the Avenues programme. We have also pledged support for university led UKPRP Proposal on Cross-sectoral transport-Health Intervention Methodology and Evaluation using new forms of data (CHIME).
	Active commuting research	BW	 Results of HEAT analysis to be presented at Active Travel Conference (June 2019). Report on all work (summer 2019). 	Core Analysis of Census travel to work/study trends from 2001 and 2011 (C) (incorporates structural and multi-level modelling, a HEAT analysis of the health impacts of walking and cycling and an estimate of the contribution that walking and cycling commuting journeys make to achieving the guidelines for physical activity).	G	We are pursuing writing an academic paper based on the project's outputs. Expect to submit before Christmas. Once published this will be followed by a longer report.
	Monitoring active travel trends	BW	Continuing work.	Core To continue to monitor active travel trends including casualties, and a broad range of environmental trends (via Understanding Glasgow).	G	 Two main pieces of on-going work: A report on 5 years of the nextbike Glasgow scheme is progressing with the aim of published in the early new year (LG & BW). A review of cycling casualties has been conducted over the last 6 months and will be completed by the
	Evidence for bill proposing a national 20mph speed limit on restricted roads	BW, JM	Continuing work.	Core We have already given written evidence and appeared at the Rural Economy and Connectivity Committee in relation to the Bill.	G	end of the year (MY & BW). No further input has been requested.

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
				We may be asked to give further evidence depending on how far the bill progresses.		
	Active Travel seminar – focusing on emerging research and infrastructure developments in Glasgow and Edinburgh.	BW, JM	Possible event	In development Building on previous events but focusing on current developments.	G	A success workshop was held in October. A report of the workshop is being drafted and will be published on the GCPH website.
Healthy Urban Environments	Horizon 2020 Liveable Cities Bid	RJ, GY, CT	To be determined if bid successful	In development Partners with GCC, NHS Health Scotland and international organisations for Liveable Cities Bid. If successful, funding will allow for the exploration/evaluation of adaptability of the Place Standard to help create better quality Liveable Cities, particularly in addressing vacant and derelict land in deprived areas.	G	Awaiting funding decision.
	Scottish Government's Better Places fund	RJ, GY, CT	To be determined	In development Assist in delivery and evaluation of Place Standard with successful Community Council.	G	Await decision on successful community council.
	GoWell	CET, JC	Short-life working group to be convened in first quarter of year to consider options and develop proposal for end of programme reporting that will commence in Spring 2020. Steering Group of partners and sponsors and Knowledge Exchange Forum meetings May 19 & Nov 19.	Core GoWell has come to the end of the data collection phase but analysis will continue until Sept 19 led by UoG colleagues, with key outputs and reports being produced on an ongoing basis. This is a critical phase in communicating and sharing key findings and learning from this twelve year research programme. Prog governance continues through the Steering Group while the Knowledge Exchange Forum ensures the emerging findings are being linked into relevant policy and practice forums.	G	May and November Steering Group and KEF meetings cancelled (mainly due to reduced core staff and stage of programme) with sponsors kept up-to-date via email and offer of individual meetings. Agreed priorities and commitments continuing to be met, with slightly longer timescales. Once remaining analysis and write-up completed, there is a commitment to produce a synthesis of the key learning over the lifetime of the programme and to share this at an event.

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
						Timescales tbc but likely end 2020. Steering Group to convene in advance of that.
	Housing through Social Enterprise study (also in Prg 4)	LG	Project completion. Dissemination of learning.	Core Recommendations from this study will be written and disseminated with input from a wide range of housing and public health partners – relationships and work is therefore ongoing and expected to project beyond the formal 'end' of the project in June 2019.	G	See update Programme 4.
	Tenant participation and activism in the Private Rented Sector: literature review (also in Prg 4)	LG	Project completion Dissemination of learning.	Core This project is funded by CaCHE and being carried out in partnership with the University of Stirling, TPAS Scotland and Generation Rent, but primarily delivered by GCPH. Dissemination will be a core part of the impact of this project and is expected to extend well beyond its formal end in September 2019. Further, this project is being carried as a precursor to a larger, longer-term term project into the experiences of tenants in the PRS, with a probable focus on power, inequality and the impacts of this on health. External funding is currently being sought.	G	See update Programme 4.
	Communications and Community Engagement support for Urban	JM, CT	To be confirmed if bid is successful.	In development To lead on the comms and CEE components of this project should the Glasgow bid be	n/a	Bid unsuccessful so project will not proceed.

Area of	Projects	Team	Project delivery milestones	Description/Comments (include resource	R/A/G	Midyear Update (October 2019)*
focus		and	for 2019-20	considerations, whether core or in		
		lead		development)		
	Innovation Fund project			successful – GCPH will oversee the		
	in 2 areas of Glasgow			development and delivery of plans for this		
				component of the work in the two project		
				areas and will manage the budget allocated		
				accordingly (commissioning/employing		
				appropriate resources as required).		
Sustainable	Developing a sustainable	JM, RG	1. Ongoing.	Core	G	
Food	food system in Glasgow			1. Supporting, coordinating and enabling city		1. A multi agency core project group has
				wide support for the Glasgow Food Policy		been established (GCC, GCPH, GCFN,
				Partnership (GFPP), in particular the		NHSGGC, GCHSCP, GFFP) to oversee
				development of:		the development of this Glasgow City
				 enabling improved diets and reduced food 		Food Plan.
				insecurity and inequality particularly in low		A development day will take place on
				income areas		9 th December to which invited
				 action to reduce food waste through the 		participants will begin to draft the
				GFPP Food waste subgroup;		City Food Plan under 6 themes (Fair
				 supporting the development of the food 		food for all (food poverty), food
				growing strategy for Glasgow;		economy, catering and procurement,
				- more sustainable food procurement		community food, environment and food, food economy and children and
				Provide support and resource for a Sustainable		young people). The City Food Plan will
				Food Cities coordinator post in collaboration		have the principles of improving
				with GCC and Soil Association to coordinate the		health, equity and sustainability
				Glasgow Food Policy Partnership.		running throughout.
						The draft Plan will go out for
						consultation and engagement in
						March to June 2020 and the final
						strategy will be launched in Autumn
						2020. GCPH and the SFC coordinator
						is playing a key role in developing and
						supporting this work.
			2. Event in May 2019.	2. Delivering a high profile, multi sectoral Food		2. The event (City Food Summit) was
				Summit as part of the GFPP and in	1	held in May in the City Chambers

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
				collaboration with Glasgow City Council, with the aim of informing and generating support for a Glasgow Food Strategy.		(organised by GCPH) and 150 signed up. The event celebrated the great food related work across the city and also generated support for a City Food Plan/Strategy. GCPH and the SFC coordinator were pivotal in organising this event. An event report has been produced and is available online.
Community Engagement and Empowermen t	Develop CEE resources using transferable learning stemming from the Centre's historical and current community engagement work.	NP, CT	To be tested over the year.	Core Continue refining CEE planning tool for use by internal colleagues and support their use, i.e. CEE planning tool. Includes development of decision-making criteria for use of CEE tabletop game and facilitation support to support best use of requests to align with key priorities and work plan commitments. Comms links: Set of engagement methodology snapshots that can be used to plan comms events. Develop a new GCPH postcard to explain the organisation to communities. Support comms stakeholder mapping by inputting to community mapping. Advise on website accessibility.	A	This work has been paused due to staffing issues. The new KE/CE post will take some of this forward in Q4.
	Support and develop CEE within place-based projects and the wider GCPH work programmes	CT, NP	1. In development throughout 2019	Core (1 and 2) Development (3, 4 and 5)	A	Paused - post holder on maternity leave

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
	as a cross cutting approach.		2. Submission March 2019 for funding result ~October 2019 3: April/May 4: May/June 5. End May	 Support co-design process another #Helfy (Healthier Futures Forum event focused on young people). Continue development of CEE strand within Programme 3 on Avenues project evaluation (see above; with BW and JM). Develop a CEE project or strand of a project with at least one other GCPH programme: young people's transitions in Programme 1 pilot. Explore the CEE legacy of an historical project with at least one GCPH programme: Neighbourhood Change. Evaluate CEE and community budgeting for Gorbals Aspiring Places Fund. (Detailed in programme 4; with CH) 		 Not progressing currently - bid was not successful. Paused – post holder on maternity leave. This work has been paused due to staffing issues. The new KE/CE post will take some of this forward in Q4. Paused – post holder on maternity leave.
	Support and develop CEE amongst partners in delivery.	CT, NP	 Following on from the EUROCITIES workshop, work with GCC Community Empowerment Services to share learning and support increase in quality and sophistication of CEE approaches to align with good practice. Reactive and developmental work including events like Fire Starter and taking tabletop 	In development	Α	This work has been paused due to staffing issues. The new KE/CE post will take some of this forward in Q4.

Area of	Projects	Team	Project delivery milestones	Description/Comments (include resource	R/A/G	Midyear Update (October 2019)*
focus		and	for 2019-20	considerations, whether core or in		
		lead		development)		
			object to any relevant events			
			or conferences.			
	Develop dialogue and a	CT, NP,		In development	G	
	potential collaborative	JM	A stakeholder meeting to agree a	This project is a planned continuation of work		A stakeholder meeting will take place in
	to evaluate aspects of		forward plan.	that began in 2017/18 which evolved from the		November, hosted by GCPH, to provide an
	the Community		Possibly leading to a collaborative	work on power as a health and social justice		opportunity to discuss whether and how
	Empowerment Act in		approach to evaluation.	issue. A discussion paper was disseminated last		this should proceed.
	terms of impacts on			year and a range of constructive responses		
	inequalities.			were received. The next step is to work with		
				these stakeholders to agree a forward plan.		
	Support and develop CEE	NP	1. Sharing learning and good	Core	Α	
	and knowledge		practice between researchers	Open Community Engagement forum.		This work has been paused due to staffing
	exchange between		and CEE practitioners across UofG			issues. The new KE/CE post will take some
	partners in the Social		and GCPH.			of this forward in Q4.
	Research Hub.					
			2 and 3. Supporting and enabling	2. Range of CEE events and resource		
			CEE as part of GCPH and UofG	development.		
			work.	2. Natural building and storogath aring a constant		
				3. Network building and strengthening support		
			A la develorement	to researchers to build their CEE skills and		
			4. In development.	practice.		
				4. Further of partnership with local schools		
				and making appropriate links with Children's		
				Neighbourhoods project.		
	Collaboration with the	CT, GY	In development.	In development	G	
	Glasgow Disability	(1, 01	in development.	Through the researcher's forum, we will	3	An ongoing relationship. Opportunities to
	Alliance: understanding			explore opportunities to work with the Glasgow		work together in future based on possible
	sustainability and,			Disability Alliance. This collaboration completed		mutual benefits of doing so.
	inclusivity of places			a 'get to know each other visit' February 2019,		
	through a community of			where GCPH and GDA staff shared their		
	interest/identity.			expertise and organisational priorities. Possible		
				opportunities include sharing research		

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development) knowledge, supporting community engagement and exploring a range of inequalities facing people with disabilities.	R/A/G	Midyear Update (October 2019)*
Inclusive Growth	Review of Glasgow's Regional Economic Strategy	BW, JM, VM	Work and reporting to be completed by June 2019.	Core Membership of the People and Places subgroups tasked with reviewing the Regional Economic Strategy	G	The review has been completed. BW attends the Economic Intelligence Support Group and has advised health Scotland on a pilot project to encourage greater inclusive growth opportunities for disabled people VM on short-term placement with GCC (Oct '19 – March '20) as programme manager for health and inclusive growth – developing a menu of approaches to support the delivery of inclusive growth in Glasgow city and region. DW, BW and JM are authors of a paper on Inclusive Growth partly based around the Sighthill case study. The paper has been accepted for publication in the European Planning Studies journal.
Climate change resilience	Weathering Change		To be determined.	Community Planning to define 2 new areas (aligned with Thriving Places areas) to take forward the Weathering Change project. £10,000 carry forward for evaluation.	A	Weathering Change identified as an example of good practice in recent Climate Emergency Recommendations Report. No further developments in terms of being progressed through Community Planning.
	Collaboration with new organisations on climate	GY, VM, RJ, JM, BW	Continuing work.	In development This is a developing area and includes:	G	Updated GCPH website on climate change policy, past work and future direction.

Area of	Projects	Team	Project delivery milestones	Description/Comments (include resource	R/A/G	Midyear Update (October 2019)*
focus		and	for 2019-20	considerations, whether core or in		
		lead		development)		
	change and climate			A talk from the Scottish Parliament's		
	justice work/projects.			environmental manager (April 2019)		Agreed to provide input at team meeting
						on role of climate change in shaping all
				A proposed seminar series talk from a		future GCPH work.
				representative of the Future Generations		
				Commissioner for Wales (Autumn 2019)		Developing thoughts on how to shape
						work in response to climate emergency.
				Exploratory work on active travel and possibly		
				other sustainability issues with NHS GGC		Developing parallel event(?)/sessions
				(starting spring 2019)		aligning with COP26
1				Explore additional opportunities for		
				collaboration with other organisations on		
				climate change work/ projects, including Health		
				Scotland, Public Health Evidence Network		
				(PHEN) and the Centre for Climate Justice.		
Supporting	Consultation	All	Continuing work.	Core	G	
processes of	responses			Ongoing engagement with a variety of partners		Consultation responses
change	Ad hoc			to embed considerations of health and		Call for views on a 20 mph speed limit
	presentations			wellbeing.		(Feb 2019)
	Advice and					Out of Home food environment (March
	information					2019)
	 Community 					Good Food Nation Bill (April 2019)
	Plan/Planning					Scotland's Climate Adaptation
	 Reducing 					Programme (May 2019)
	inequalities					Scotland's Future Infrastructure
	 Monitoring trends 					Priorities (May 2019)
	e.g. updating					Climate Change 2019 Survey (May 2019)
	Understanding					National Transport Strategy (Oct 2019).
	Glasgow					
	 Balancing research 					
	and practice					

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
Representatio n on expert panels,	Member of the Glasgow City Active Travel Forum	BW, JM	Attend quarterly meetings.	Provide support and input as required. In particular, support development of 5 pilot projects aimed at improving the school run.		Continue to attend quarterly meetings.
steering groups.	Review of Glasgow's Regional Economic Strategy	BW	Short life groups (4months).	Details above.		Short life working group complete.
	Review of Cleaner Air For Scotland Strategy health working group	BW	Short life group (4 months).	Details above.		Short life working group complete (see comment above).
	Regional Transport Strategy Advisory Group	JM	Short life group (2 years).	Provide advice and input at regular meetings, to contribute public health and health inequalities evidence to development of a regional transport strategy (following on from our contribution to the Glasgow Connectivity Commission).	G	Advisory Group paused after providing input to the Strategy planning process in June 2019. Less frequent meetings are continuing on an ad hoc basis. Next meeting is in November 2019.
	Represent GCPH on Obesity Alliance Scotland	JM	Ongoing, review at end 2018/19.	Obesity Alliance in Scotland will be a forum for organisations working in obesity prevention to collaborate to influence policy and practice. GCPH will bring an inequalities perspective.	G	JM continuing to attend these meetings and provide input, particularly with an inequalities perspective.
	Place Standard review group	RJ	Ongoing, review complete Autumn 2019.	Review of the Place Standard to explore what's working well and improve areas to make it easier to use.	G	Ongoing. Part of steering group for commissioned work testing new version of PS.
	Clyde Gateway Population Health Working Group	RJ	Continuing work.	Support the work of these groups using GCPH evidence and make links with relevant work across the city.	G	Ongoing – have agreed to evaluate Cancer Screening Project.
	Sport and Active Glasgow Group	RJ, GY	Continuing work.	,	G	Ongoing.
	GCV Green Network Partnership (Steering Group and Board)	RJ	Continuing work.	Shape the work of and provide support for the GCV Green Network.	G	Ongoing.

GCPHMB/2019/388

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
	Working group on spatial planning's contribution to Public Health Reform	RJ	Continuing work.	Explore policy changes needed to deliver PH priorities in spatial planning and how best to achieve that change.	G	Ongoing.

Programme name: Innovative approaches for improving outcomes

Programme leads: Jennifer McLean and Pete Seaman

Programme staff: Valerie McNeice, Lisa Garnham, Chris Harkins, Russell Jones, Gregor Yates, Bruce Whyte, Jill Murie, Ricky Fleming, Jennie Coyle (Seminar

series)

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
Participatory budgeting	Childcare partnership project and support for the Aspiring Communities Fund project	VM/CH/CT	1. Childcare partnership evaluation plan developed and agreed in partnership (March 2019). 2. Support with data gathering, analysis and reporting leading to report of childcare partnership project to be submitted to funder (July 2019).	Core Childcare partnership work is based in Gorbals and led by TASK. Initial Aspiring Communities funding period concludes July 2019. To date, funding has supported the provision of 25 additional full-time early learning and childcare places as well as the appointment of two early years practitioners, a family and community liaison practitioner, play therapist, family support worker, and new therapeutic play space. GCPH support in terms of evaluation will assist the partnership to demonstrate their added value with a view to securing further funding for continuation of this family support work.	G	Complete. Evaluation plan developed in partnership; data gathered, analysed and written up. TASK drawing on evaluation work in funding applications to continue to support childcare partnership work.
	Participatory Budgeting/community engagement project (CH/CT) in Gorbals	СН/СТ	1. Fieldwork initiated in late 2018, analysis in early 2019, short GCPH report to be published in July 2019. PB work is considered against existing GCPH PB evaluation framework.	Core 1. Participatory Budgeting and community engagement evaluation fieldwork is ongoing and progressing well. Report encompassing both PB and Community Engagement is due to be published on schedule. This work has been commissioned to a value of £6,000 with the Centre matching this funding with inkind contributions.	G	GCPH report published in November 2019.

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
Volunteering and participation	Mixed methods study on 2018 European Championships Volunteering programme.	RJ/GY	Complete analysis of applicant data and online questionnaire early spring 2019. Draft report spring 2019. Publish and disseminate report early summer 2019.	Core Continue with design, data collection, analysis and dissemination of mixed-methods study. Carry forward £3700 (for qualitative study).	G	Report published in August 2019.
	Support research on volunteering and links to social determinants of health.	RJ/GY	Design and conduct qualitative study summer 2019. Analysis of qualitative study autumn 2019. Draft report late autumn 2019. Publish and disseminate report winter 2019.		А	Met with partners in early 2019 to discuss possible future research. Drafted proposal based on further research with demographic groups to understand what could encourage further participation in volunteering across under-represented population groups.
	Supporting ongoing city-wide commitments to volunteering.	GY/RJ	Advisory group on analysis conducted by Volunteering Scotland using NHSGGC HWB study. Working with Volunteer Glasgow and other city		G	Analysis undertaken by Volunteer Scotland. Full launch in January 2020. GCPH agreed to support launch through feedback on drafts, blog and by considering opportunities for further research (if worthwhile).
			partners, explore new opportunities to build evidence on the impacts of volunteering and encouraging increased participation in the most deprived parts of the city.		G	Part of advisory group on HWB study – Volunteer Glasgow part of the group. Further research with a focus on participation in deprived areas to be considered in partnership with the advisory group.
Promoting community-based participation	Exploring barriers to community participation among disabled populations	СН/КМ	Literature review/evidence synthesis initiated in September 2018 and ongoing at present. Plan to publish	Core The established term 'disabled' is used to contextualise this work, to review important evidence and to make purposeful	A	This paper is going to be a joint publication with Glasgow Disability Alliance and is progressing. Delays in the

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
			briefing paper by summer 2019.	recommendations for policy and practice. It is recognised fully that the word 'disabled' is a limiting description and not adequately represent a diverse population.		publication relate to the challenges associated with adequately representing a complex evidence base covering a diverse population.
				The purpose of this briefing paper is to further the understanding of the potential barriers faced by disabled populations when engaging and participating in local community-based events, services and opportunities. In turn, the paper presents a range of considerations for community organisations and locally delivered services in order to enhance access among disabled populations.		
Asset-based approaches	Community focused approaches that mobilise people as assets	JM/PS	Conversations and possible project development following the release of NIHR funding	In development Early conversations and interest taking place with colleagues at the Yunus Centre at Glasgow Caledonian University and SCDC as to a possible project proposal development and submission build and drawing on skills of respective organisations. Submission deadline of June 2019.	G	Partnership bid submitted to NIHR in July 2019. Stage 1 bid successfully shortlisted for 2nd stage submission. Full proposal now being developed. Deadline of December 2019 for full proposal.
	Partnership working and sharing learning	JM/VM	Dissemination of learning	Core Continue to take up opportunities to share learning and insights from our work on asset-based approaches. Presentation to students at students at Glasgow Caledonian University (April 2019). Named collaborator on successfully CRUK funded systematic review into asset-based approaches for smoking and tobacco control, starting in March 2019.	G	Ongoing. Providing Advisory support and input to a number of funded projects and collaborations – University of York, Newcastle University, CSO Postdoctoral study, Knowledge is Power Advisory Group.

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
		JM		Invitation to write a thought piece as part of the 10 year review of 'A glass half full' by Foot and Hopkins.	G	Submitted to editors. Positive feedback. Report due for publication in Spring 2020.
	Embedding asset-based approaches and perspectives in community-based setting	JM/CT	See Programme 1 plan for specific programme milestones.	Core As detailed in the Programme 1 workplan, Children's Neighbourhoods Scotland working in communities across Scotland will bring an asset-based perspective to our partnership work with local children and young people, families and local stakeholders with the aim of building local capacity and capabilities ensuring that services are delivered in a joined-up way, that power is shared with communities, and that the poor childhood outcomes associated with disadvantaged settings are improved. During 2019/20 the programme will maintain and further develop the work in Bridgeton and Dalmarnock alongside bringing two new sites on stream, a community within Glasgow City and a rural community.	G	Detailed mid-year update provided in Programme 1 report. Significant programme progress over the last 6 months. Ongoing active GCPH involvement and contribution. Providing support to governance and planning aspects of programme. Two CNS sites active — further development of work in original CNS site of Bridgeton and Dalmarnock and new site in Clydebank, West Dunbartonshire. Awaiting confirmation of 2 further Glasgow City sites. 2 sites in South Lanarkshire confirmed starting in 2020.
Developing a perspective on evidence	Knowledge matrix	VM/PS LG	Matrix, in draft form, to be considered and tested across various projects / organisations – on-going. Exploring how knowledge matrix can support joint working as new public health body is formed, building on	Core Ongoing collaboration, Public Health Evidence Network	G	Following discussion with new lead of evidence for action at NHSHS, alternative approach to be taken. VM on placement with GCC and work taken on by Lisa Garnham. Revised approach in development.

Area of	Projects	Team and	Project delivery	Description/ Comments (include	R/A/G	Midyear Update (October 2019)*
focus		lead	milestones	resource considerations, whether core		
			for 2019-20	or in development)		
			existing partnerships – on-			
			going.			
			Revised version of knowledge			
			matrix to be developed and			
	Researching the views of		published (December 2019).			
	young children –	CH/KM/V		_		
	learning from the	М	Reflecting on the creative	Core	Α	This paper is at an advanced draft and is
	Sistema Scotland		methodologies deployed	Briefing paper in early draft at present,		anticipated it will be published in early
	evaluation		during phase 1 of the Sistema Scotland evaluation this	anticipated publication in summer 2019.		2020. Delays to this report result from reduced capacity within the Sistema
			briefing paper raises practical			evaluation and the priority afforded to the
			considerations and guidance			forthcoming quantitative Big Noise
			when researching the views of			analysis.
	Public Health Evidence	VM/PS	young children.			unarysis.
	Network	,. 3	young cimarem			
			GCPH playing an active	Core	G	On-going. VM on placement at GCC – PS
			partnership role in the Public	The Public Health Evidence network is a		and Lisa Garnham engaging with PHEN in
			Health Evidence Network	collaboration with membership from NHSHS,		VM's absence.
			(PHEN). GCPH work plan to be	HIS, SCHRP, MRC SPHSU and GCPH		
			shared with PHEN members –			
			discuss areas for potential			
			collaboration with PHEN			
			partners (March 2019). GCPH			
			leading, with NHSHS, on			
			knowledge matrix work to be			
	6 11 1 6 111 11		progressed through PHEN			
	Synthesis of qualitative	VM	partnership (on-going).			Delayed VM on placement with CCC
	evidence		Sharing learning on synthesis	In development	Α	Delayed. VM on placement with GCC. Opportunities for GCPH involvement with
			of qualitative evidence within	iii developiilelit		qualitative synthesis work via the PHEN.
			GCPH team via a workshop			quantative synthesis work via the PHEN.
			(March 2019). Explore			
			potential to use methods to			

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
			support GCPH work plan (on going).			
Glasgow Game	Glasgow Game in a Box	BW	As required.	Core Continued support, awareness raising and usage of the Glasgow Game in a Box by partners and interested others. Provision of facilitation as required.	G	No further requests.
Private rented sector	Housing through Social Enterprise study	LG	Project completion Dissemination of learning.	Core Recommendations from this study will be written and disseminated with input from a wide range of housing and public health partners – relationships and work is therefore ongoing and expected to project beyond the formal 'end' of the project in June 2019.	G	Dissemination is still ongoing, in the form of several peer reviewed journal articles and conference presentations/invited talks as far ahead as March 2020. The latter are aimed at housing policy maker as well as housing organisations/practitioners.
	Tenant participation and activism in the Private Rented Sector: literature review	LG	Project completion. Dissemination of learning.	Core This project is funded by CaCHE and being carried out in partnership with the University of Stirling, TPAS Scotland and Generation Rent, but primarily delivered by GCPH. Dissemination will be a core part of the impact of this project and is expected to extend well beyond its formal end in September 2019.	G	The literature review is complete and is currently going through CaCHE's publications process, after which active dissemination of findings and implications will begin.
				Further, this project is being carried as a precursor to a larger, longer-term term project into the experiences of tenants in the PRS, with a probable focus on power, inequality and the impacts of this on health. External funding is currently being sought.		A scoping study will begin before the end of this year around housing security for low income households, across Scotland's various tenures. The study is likely to explore power and empowerment in and through housing, including it's impacts on wellbeing.

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
Evaluative approaches to learning from what works	Evaluation of the rollout of CLW programme in Glasgow City	PS/JMur/J E/JM/MY	Meeting with CLW Steering Group March 2019. Following agreement on ways forward, pre- data collection work such as evaluability assessment and understanding model of impact to the be developed.	In development (Core if approved) Early priority is to agree parameters of the work and where it fits within existing monitoring and evaluation work.	R	Funding as anticipated from Primary Care Improvement Plan steering group has been reviewed and following latest decision the work remains unfunded. Job description completed and review of existing literature underway.
	Evaluation of the role and impact of the Glasgow City Child Poverty Local Co- ordinator post	PS/JM/LG/ KT	Meet with John Dickie/ GCP Coordinator steering group in March 2019.	In development	G	This short review as completed in August 2019 and a report was distributed to those who took part in the process.
	Evaluation of the Clyde Gateway pop-up cancer screening initiative	RJ, GY	To be developed.	In development Potential study assessing the effectiveness of a pop-up cancer screening initiative in Bridgeton aimed at increasing uptake of screening within deprived areas. Currently waiting on further information from Clyde Gateway.	G	Project proposal and a MOU agreed (June 2019). Interviews with 14 project stakeholders (Aug and Sept 2019).
Inclusive growth		PS	To be confirmed.	In development Continuing discussion with Glasgow Regional Economic Strategy around support for the refresh of the economic strategy to develop a focus on population health outcomes.	G	VM on short-term placement with GCC (Oct '19 – March '20) as programme manager for health and inclusive growth – developing a menu of approaches to support the delivery of inclusive growth in Glasgow city and region.
Partnership working, sharing leaning and supporting practice across	Sharing learning and dissemination of findings Partnership working and support	ALL	Ongoing, as required/ opportunities identified.	Core Continue active dissemination of research findings and learning from areas of focus and projects across Programme, taking up opportunities for sharing learning where possible, with external audiences and partners and also across GCPH.	G	Across the programme the team continue to actively take up opportunities to present and share research and learning from across areas of focus and activity. Work from across the programme has been presented to a wide range of

Area of focus	Projects	Team and lead	Project delivery milestones for 2019-20	Description/ Comments (include resource considerations, whether core or in development)	R/A/G	Midyear Update (October 2019)*
programmes of work	Expertise on advisory/steering groups			To continue to increase the impact of GCPH work on approaches for improved outcomes by establishing joint working and building chains of alliances. Provide support and advice to organisations (statutory and third sector) that are exploring and developing new innovative approaches to practice.		audiences reflecting the diversity of the programme group as detailed. Continue to provide support, advice and input to those exploring innovative ways of working and approaches to improving outcomes, on long term and ad hoc basis.
Seminar series		PS/JC	Scope and collate potential speakers for series and curate speaker list for the year to reflect broad range of innovative perspectives broadly linked to public health. 5-6 per academic year	Core Speakers for Q1 of 2019-20 in place	G	Seminars in first 6 months of year: April 2019. Prof Laura Serrant, OBE: From silence to speaking: on silences, health and the importance of being heard May 2019.Prof Corinna Hawkes. What do we need to do differently to tackle obesity equitably? New thinking for next steps June 1019. Riccardo Morini. The Walking Animal architecture, place-making and wellbeing. Forthcoming December 2019. Anna Minton. Big Capital: Who is the city for?



Glasgow Centre for Population Health Management Board Meeting 2 December 2019

Budget position: 1st April 2019 to 31st October 2019 (7 months)

Recommendations

Board members are asked to note:

• The Centre's financial position for the period April 2019 to October 2019 detailing expenditure of £729,661 against a planned annual budget of £1,445,694.

Commentary on Table 1

There are a number of points to note in respect of the budget position for 2019/20.

- 1. Overall the current forecast for the Centre for the financial year indicates a variance of £111,300. This is largely related to the receipt of additional income and vacancies and maternity leave in the core staffing budget line.
- 2. Application to the Scottish Government for an additional £25,000 to cover the Core recurring elements of the Centre staffing has been successful and will be added to the budget in the 3rd quarter of the financial year.
- 3. Work continues to secure additional external funding and since the last report £42,000 of additional funding has been received from Glasgow City Council in respect of the programme manager for the inclusive growth program of work. A member of the existing core staffing team has taken up this promoted post.
- 4. The planned income and corresponding expenditure lines related to Community Links Workers will no longer be routed via Glasgow Centre for Population health. These changes are reflected in the forecast lines for both income and expenditure.
- 5. The core staffing budget is likely to underspend in year due to the aforementioned staff changes to take up a promoted post and in addition there is a maternity leave within the team which will not be backfilled.
- 6. Receipt of external income provides the Centre with a degree of flexibility for carry forward of income should projects extend beyond the Health Board year end. However, in order to do this robust plans detailing expected timeframes will be required to satisfy audit requirements of both the Health Board and the Funders themselves.
- 7. Programme expenditure lines are tracking fairly close to budget and are expected to fully commit their expenditure budget over the next two quarters.

Fiona Buchanan 22 November 2019

2019	9-20 Financial Plan			
	<u></u>			
		Planned	Actual to	Forecast Out-
		2019/20	November	turn
	<u>Income</u>	£	£	£
I 1	Annual SG Allocation	1,250,000	1,250,000	1,275,000
Ι3	Other Income	193,743	174,784	182,043
	Total Income 19/20	1,443,743	1,424,784	1,457,043
I 4	Carry Forward from previous years	1,951		1,951
	Total Available 19/20	1,445,694	1,424,784	1,458,994
		, .		
	<u>Expenditure</u>			
	Research:			
E 1	Action on Inequality	32,000	17,520	32,000
E 2	Understanding Health Inequalities	36,000	12,112	36,000
E 3	Sustainable Inclusive Places	20,200	4,805	20,200
E 4	Innovative Approaches to Improving Outcomes	12,700	6,320	12,700
E 6	Training & Development	10,794	4,040	10,794
E 7	Community Links Workers	20,000	-	-
	Total Research	131,694	44,796	111,694
	Communications:			
E 8	Communications	45,000	20,792	45,000
	Total	45,000	20,792	45,000
	Management and Administration			
E 9	Centre Management, Admin & Running Costs	25,000	5,550	25,000
E 10	Accomodation Costs	118,000	64,017	118,000
E 11	Core Staffing	1,126,000	604,506	1,048,000
	Total Management & Admin	1,269,000	674,073	1,191,000
<u> </u>	Total Frances difference	1 115 604	720 661	1 247 604
<u> </u>	Total Expenditure	1,445,694	739,661	1,347,694
<u> </u>	Balance	_	685,123	111,300
\vdash	Dalanes		555 /	=-,



Glasgow Centre for Population Health GCPH Management Board 2 December 2019

Political engagement review

Recommendations

Board members are asked to:

- Note that political engagement can be a means of delivering on our headline purpose of supporting approaches to improve health and tackle inequality
- Note the requests GCPH has received for direct engagement with political parties over the past two years, the types of request received and how we have responded
- Discuss and advise on the principles for engagement highlighted with a view toward their formal adoption by the Centre.

Context

- 1. The Centre routinely receives requests from political parties and their representatives for information and advice on policy development relating to population health. Although we are publicly-funded and therefore not an independent organisation, these requests are consistent with our headline purpose of working across the boundaries of research and policy to inform and influence action to improve the city's health. Such requests can also be understood as an indicator of success in reflecting the reputation we hold as a credible source of evidence, knowledge and insight in the patterning and trends in health, inequalities and their determinants and the translation of such insight into actionable policy and practice.
- 2. This paper documents the variety and spread across the political spectrum of such requests and highlights the principles we apply in responding to such requests. In doing so, we are acting on GCPH Management Board advice to review the manner in which we respond to such requests and to consult with our Scottish Government sponsor to ensure our influencing role remains consistent with the political neutrality we are required to observe as a publicly funded body.
- 3. It should be noted that the partner orientated nature of GCPH, that includes Glasgow City Council as a core partner and elected members represented on the Management Board, creates a context in which engagement with representatives of political parties in elected office will be common-place. Further, given the weight of existing evidence that the actions and policies required to improve public health fall beyond the politically neutral National Health Service and sit significantly in the remit of Local Authorities, leads us to observe that engagement in the political realm is not only unavoidable but a key lever to influencing change.

Our approach

- 4. When our role requires us to engage with organisations and their representatives who may hold or seek elected office, our engagement approach is designed to balance the provision of evidence and insight to influence change with political neutrality. It is grounded on the following principles:
 - We recognise that as a publicly-funded organisation we have a duty to inform elected members, particularly within our core partner Glasgow City Council, of our work and findings in support of shared priorities related to population health improvement.
 - That the process of information sharing is crucial to impacting change and influencing the policies and actions that lead to change.
 - The material we base our engagement on is in the public domain and available to all other interested parties.
 - The material we use for such engagement stems from work within our Board approved work plan.
 - In engaging with political parties, we are responsive to requests rather than proactively seeking engagement. This will differ with elected officials who represent our partnership with Glasgow City Council rather than their party affiliation.
 - We seek the advice of our Executive Management Team (EMT) in responding to requests. This not only assures the collective approval of the partners but can be helpful in fully understanding the context of the request, particularly with there being a senior Council Officer represented on EMT.
- 5. The above approach is supported by our Communications Strategy that ensures targeted circulation of our outputs and a regular GCC elected members update. Advice from our Scottish Government sponsor accords with our principle of open access to our outputs, findings and synthesis and in instances of political engagement not providing more than is publicly available.

Our political engagement to date

6. We regularly provide information on our political engagement in our Board and EMT General Updates. From these we provide a summary below of different types of requests and our responses over the last two years.

Briefing sessions

- 7. Following the May 2017 council election, a briefing session was held to support newly elected Council members understand the work and role of GCPH. The format included an introduction to GCPH and its distinct way of working, trends in health and inequalities and an introduction to health profiles. Work supporting the application of place-based approaches was included to highlight our solution focus. Discussion focussed on communication between GCPH and Councillors going forward. Invites and attendance were cross-party with 13 Councillors joining the session.
- 8. As well as cross-party briefings, we have responded to requests from groups representing political parties for meetings and information support. These have included:
 - Glasgow SNP elected representatives briefing, January 2019. Following a request from Patrick Grady (MP for Glasgow North, SNP) a session was held at GCPH attended by Alison Thewliss (MP for Glasgow Central), Carol Monaghan (MP for

Glasgow North West), John Mason (MSP for Glasgow Shettleston), and Malcolm McConnell (Office Manager & Senior Parliamentary Assistant) and Ailie Brown (Constituency Communications), both for Patrick Grady's office. The Centre's ways of working and key health and demographic challenges were presented. Discussion focussed on explanations for stalling life expectancy and information on widening health inequalities in the city. We were advised on how to bring findings and publications to the attention of elected representatives.

- Individual information sharing session with Alison Thewliss (MP for Glasgow Central), February 2019. This provided an opportunity to hear more about the MP's constituency work and to consider how our work can link at that local priority level as well as nationally.
- Individual meetings with Adam Tomkins, Conservative MSP for Glasgow Region and Shadow Cabinet Secretary for Communities, Social Security, the Constitution and Equalities, November 2018 and May 2019. The first meeting related to interest in GoWell and the links between regeneration and health. The second related to a piece of work he was leading on health inequalities, with a particular interest in vacant and derelict land.
- Glasgow Labour policy review process briefing, August 2019. This was held in response to an invitation to contribute from the Glasgow Labour party. With a focus on health, wellbeing and inequalities, a session was held at the City Chambers and attended by several members of the GCPH team and three elected members (Councillors Frank McAveety, Archie Graham and Malcolm Cunning, alongside the Glasgow Labour policy officer, Billy McCauley). We shared our findings and insight on where they can add value in improving public health and reducing inequalities on community empowerment, participatory budgeting, food and sustainability, and transport and travel. We also highlighted the other areas or challenges raised within their challenge papers where our evidence could contribute including childcare provision; income and work; benefits uptake; action on child poverty; debt and financial inclusion; housing; and vacant land.

Request for analysis

- 9. We have received one request for analysis from an elected member resulting in the policy briefing: The potential impact of a 20mph speed limit on urban roads in Scotland, September 2018.
- 10. Following our joint response with NHS GGG to the Scottish Parliament Restricted Roads (20mph limit) consultation in July 2017, we were contacted by Mark Ruskell (MSP), the member introducing the bill to parliament, to ascertain what evidence we had that may be supportive of that bill. Our response to the consultation had been fully supportive of the proposal to replace the 30mph speed limit on restricted roads to 20mph based on our previous analysis of evidence and policy recommendations. In addition to that existing analysis, we then replicated a Welsh study which had highlighted the potential reductions in casualties associated with the introduction of a 20mph limit on urban roads. The main output was a table showing the potential casualty reduction and associated cost savings based on different modelled assumptions. This was used as evidence in support of the bill. In addition, we produced a GCPH policy briefing to disseminate the findings of the modelling more widely.

Policy recommendations for budgeting process

11. In November 2017 we received a request from Glasgow City Council's SNP group to submit policy ideas as part of a crowd sourcing exercise for the 2018 budget process. These focussed on the extension of financial advice services in GP settings (a recommendation from the Building Connections work), the development of a local food hub (an idea developed through the Glasgow Food Policy Partnership, and a car free day in the city (a recommendation developed from the active travel work). A discussion meeting to explore the proposals with the then City Treasurer, Cllr Allan Gow and Cllr John Letford was subsequently held in December 2017.

Joint letters to First Minster

- 12. Although perhaps beyond the scope of engagement with political parties, we have also on two occasions supported team members to be signatories on letters to the First Minister initiated by third sector organisations. Reasons these were deemed appropriate actions were based around the fact we had provided evidence at earlier stages of a bill, had relevant findings available in the public domain or they related to existing Scottish Government commitments connecting strongly with our work.
 - Signatory on letter to First Minister in support of Safer Streets Bill. Following an approach from Sustrans, a Public Health Programme Manager at GCPH, signed this letter in support of the bill (to make the default speed limit on restricted roads 20mph).
 - Signatory on letter to First Minister re early introduction of the new Income Supplement for low income families. Following an approach from Oxfam Scotland on behalf of a number of anti-poverty organisations (Oxfam, Poverty Alliance, CPAG, JRF, IPPR, One Parent Families Scotland and Aberlour) calling on the Scottish Government to introduce the (already committed to) new Income Supplement for low income families with a sense of urgency. Programme Manager at GCPH signed this letter.

Conclusion

13. Engagement with political parties or their representatives can be consistent with our headline purpose and the way we work to shape the changes necessary to improve population health and reduce inequality. Although we recognise our duty as a publicly funded organisation to remain politically neutral, the centrality of political parties within policy landscapes locally and nationally – key areas of impact – requires caution in how we manage perceptions of political support. We present this paper, documenting the instances of our engagement with political parties and the principles we have established, towards the approval of a set of criteria that will establish transparency and ensure continued even-handedness in future engagement.

Pete Seaman Jennie Coyle November 2019