



The Great NHS Travel Challenge

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Scottish Managed Sustainable Health (SMaSH) Network

- 14 territorial Health Boards; 8 special Health Boards
- The NHS is the largest employer in Scotland employing 160,000 staff
- 1.2 million hospital admissions annually
- 4 million outpatient appointments and many millions of visitors attending healthcare sites

NHS – Carbon Hotspots





**SUSTAINABILITY
ACTION**

Our NHS Our People Our Planet

Governance & Policy

- Capital Projects
- Active Travel
- Transport
- Greenspace
- Nature & Biodiversity

- Awareness
- Welfare
- Ethical Issues
- Communities
- Sustainable Care

- Environmental Management
- Procurement & Supply Chain
- Waste
- Adaptation
- Greenhouse Gases

Opportunities

Challenges

